MINUTES
of the
OCTOBER 2012 MEETING
of
THE TRUSTEES
of
THE ROTARY FOUNDATION
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DATE AND PLACE
The Trustees of The Rotary Foundation of Rotary International met on 20-26 October 2012 in Evanston, IL, USA.

ATTENDANCE

Alice Baehler serviced as secretary of the meeting with assistance from Jennifer Faron and Niki Zohrab. Other staff present were David Alexander, Michele Berg, Joseph Brownlee, Lori Carlson, Peter DeBerge, Peter Markos, Andrew McDonald, Abby McNear, Harvey Newcomb III, Maureen Ninneman, John Osterlund, Carol Pandak, James Robinson, Steven Routburg, and Eric Schmelling.

AGENDA
The general secretary had prepared a memorandum of items for consideration at this meeting. Items from that memorandum, as well as other items considered during the meeting that were acted upon, constituted the meeting’s agenda as follows:
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* Filed only with the official copy of these minutes.
1. Minutes of the June 2012 Meeting

Statement: The general secretary distributed the June 2012 Trustee meeting minutes to each trustee.

DECISION: The Trustees approve the minutes of the June 2012 meeting and request the chairman to sign the official copy of those minutes.

2. Decisions Taken on Behalf of the Trustees

Statement: Rotary Foundation Bylaws section 5.9 states that any officer acting on behalf of the Trustees shall report such action to the Trustees at their next scheduled meeting.

DECISION: The Trustees ratify the decisions as summarized in Appendix A, the complete copy of which is filed only with the official copy of these minutes, taken on their behalf between 9 June and 5 October 2012 by those authorized to do so.

3. Report of the General Secretary

Statement: The general secretary presented an update on the work at the Secretariat since the June 2012 Trustees meeting. Also, the Rotary Code of Policies section 32.050.4. requires that a detailed annual report on international office operations be provided to the Board and Trustees.

DECISION: The Trustees receive the report of the general secretary on the activities of the Secretariat and the international offices.

4. Report of the Foundation General Manager

Statement: The general manager presented a report on recent Rotary Foundation activities.

DECISION: The Trustees receive the report of the Foundation general manager on the activities of The Rotary Foundation.

5. Decision by Communication

Statement: Since their last meeting, the Trustees took one decision by communication regarding appointments to the Advisory Council of Deutsche Rotarische Stiftung.

Ballot 1: The Trustees

1. appoint Past RI Director Ekkehart Pandel and Rotarian Hans-Peter Hoh for four-year terms as DRS Advisory Council members to commence 1 July 2012 and end on 30 June 2016;

2. approve the renewal of Past District Governor Paul Böskens-Diebels’ term as Advisory Council member for a second four-year term which shall end on 30 June 2016.


Statement: At the RI Strategic Planning Committee’s April 2012 meeting, the committee discussed how the RI Board and Foundation Trustees could better use their time in meetings by focusing more on matters of strategic importance while delegating administrative issues to appropriate Board and Trustee committees. The Board reviewed the committee’s report at its May 2012 meeting and in decision 255 agreed to six governance goals. The Board also requested the general secretary, in collaboration with one 2012–13 director and trustee, to further develop plans to support these goals and asked that the Trustees concur with this decision.

DECISION: The Trustees

1. thank the RI Board for referring to the Trustees its decision 255, May 2012, regarding joint RI/TRF committee structure and the importance of focusing on strategic issues during meetings;

2. agree that the RI president and the Trustee chair should schedule regular opportunities for the Board and Trustees to meet together to discuss shared concerns and future collaboration opportunities;

3. confirm that the Trustees will study the RI Board’s recommendation to focus on strategic issues at their respective meetings and that administrative and tactical decisions should be discussed by its committees rather than in the full board;

4. note that with the expiration of the Future Vision Committee, the Trustees need to reevaluate the Foundation’s current committee structure so as to adhere to their responsibilities as Trustees;

5. request their Executive Committee to provide a recommendation to their April 2013 meeting for a
new committee structure for 2014–15 and beyond and request that such recommendation consider opportunities for greater collaboration with RI.

7. **Tentative Future Agenda**

*Statement:* Trustee procedures require at each meeting the submission of a tentative agenda for the next Trustees meeting.

*DECISION:* The Trustees receive the tentative agenda for their January 2013 meeting.

8. **Updates to The Rotary Foundation Code of Policies**

*Statement:* The Rotary Foundation Code of Policies section 2.040.6. requires the general secretary, at the conclusion of each Trustees meeting, to review the decisions taken by the Trustees at that meeting and to prepare a report listing the decisions that might be added to The Rotary Foundation Code of Policies. The general secretary also suggested additional amendments to the Code to reflect earlier Trustee decisions.

*DECISION:* The Trustees, to record the decisions taken at their March and June 2012 meetings and previously, amend The Rotary Foundation Code of Policies as shown in Appendix B, filed only with the official copy of these minutes.

9. **Election of Officers for 2013–14**

*Statement:* Foundation Bylaws section 5.2 provides that the Trustees’ chairman-elect and vice-chairman shall be annually elected by the Trustees for a one-year term. The trustees have previously agreed to elect their officers at the October Trustees meeting to allow sufficient time for the officers to prepare for their term of office.

*DECISION:* The Trustees

1. elect Trustee John Kenny as their chairman-elect to serve during 2013–14 as an officer of The Rotary Foundation of Rotary International, an Illinois not-for-profit corporation;

2. defer election of the vice-chairman for 2013–14 to their January 2013 meeting.

10. **Approval of 2013–14 Foundation Goals**

*Statement:* The Trustee chairman develops annual Rotary Foundation goals. At the end of each Rotary year, the Trustees review a status report on the achievement of those goals. The Trustees considered the goals presented by Chairman-elect Lee.

*DECISION:* The Trustees adopt the goals for The Rotary Foundation in 2013–14 for implementation effective 1 July 2013.

11. **Proposed 2013–14 TRF Committee Structure**

*Statement:* Rotary Foundation Code of Policies section 2.020.2. requests the chairman-elect, in order to comply with Foundation Bylaws section 6.1, to submit a proposed committee structure for the following year to the Trustees for review at their October meeting. Chairman-elect Lee recommended the committees for 2013–14 at this meeting.

*DECISION:* The Trustees thank their chairman-elect for the review of his recommendations for TRF committees in 2013–14.

12. **Meeting Dates in 2013–14**

*Statement:* The Rotary Foundation Code of Policies section 2.040.1. provides that the annual Trustees meeting shall be held in October. The Rotary Foundation Bylaws section 4.2 provides that the Trustee chairman shall designate all other Trustee meetings.

*DECISION:* The Trustees

1. agree to hold their annual meeting 21–25 October 2013 in Evanston, Illinois, USA;

2. request their chairman to decide the details of this meeting and the dates of all other meetings in 2013–14.

13. **Report of Working Group to Strengthen Rotary’s Brand**

*Statement:* The Working Group to Strengthen Rotary’s Brand met on 28–30 August 2012 in Evanston Illinois, USA. The group discussed the essential principles of branding, the branding initiative’s budget and spending to date, the power of branding, key trends in the not-for-profit sector, brand-strengthening initiatives by other large not-for-profit organizations, and the possible
components of a brand strengthening strategy tailored just for RI.

**DECISION:** The Trustees

1. receive the report from the Working Group to Strengthen Rotary’s Brand, concur with the proposed work plan and the proposal to begin validation research;

2. note that the working group is unbudgeted and appreciate their efforts to minimize costs by scheduling most meetings in conjunction with other Rotary events at which directors and trustees will already be present.

14. **Secretariat Reorganization**

Statement: The general secretary presented an update on his plans for the reorganization of the Secretariat.

**DECISION:** The Trustees

1. thank the general secretary for his report and for his leadership in reorganizing the Secretariat;

2. continue to support the concepts within the reorganization;

3. request an update at their January 2013 meeting.

**DECISIONS 15–17**

**Future Vision Committee Report**

The Future Vision Committee met on 11–13 September 2012 in Evanston, Illinois, USA and made several recommendations to the Trustees.

15. **Future Vision Evaluation Plan and Scorecard Measures**

Statement: The Trustees received a progress report at their June 2012 meeting from monitoring and evaluation consultant Abt SRBI regarding sustainability checks. In decision 163 of that meeting, the Trustees requested the Future Vision Committee to review Abt SRBI’s final report and consider which recommendations could be implemented in preparation for Future Vision global launch or as part of the evaluation plan, for report to the Trustees at this meeting. The committee also discussed the overall progress on Future Vision evaluation activities and the scorecard, which documents progress of the Future Vision pilot.

**DECISION:** The Trustees

1. receive the Future Vision Committee’s report on the Future Vision evaluation plan and scorecard measures;

2. receive the Future Vision Committee’s analysis of the Abt SRBI sustainability report;

3. note that the recommendations made by Abt SRBI summarized in Appendix C address a wide range of issues related to sustainability that require further study in order to be implemented effectively;

4. note that Abt SRBI’s recommendations relating to training and education, and packaged grants are already being implemented as part of the Future Vision pilot and launch;

5. request the general secretary to implement the short-term recommendations from Abt SRBI identified in Appendix C;

6. request the general secretary to further study the long-term recommendations from Abt SRBI identified in Appendix C with the TRF Programs and Stewardship Committees;

7. agree with the Future Vision Committee on those two items identified in Appendix C not recommended for further study.

16. **Updated Rotary Foundation Code of Policies and “Affirmation of Continuity and Commitment”**

Statement: A subgroup of the Future Vision Committee prepared a comprehensive rewrite of the Rotary Foundation Code of Policies to bring it into compliance with Future Vision policies. Consideration was given to the phase-out of the current Code of Policies. The subgroup also recommended updates to the RI/TRF “Affirmation of Continuity and Commitment” regarding the mission of The Rotary Foundation.

**DECISION:** The Trustees

1. adopt the restated Rotary Foundation Code of Policies shown in Appendix D, filed only with the official copy of the minutes, to be effective for all pre-award grant activity (including district and club qualification and grant applications) for grants to be awarded after 30 June 2013 and, except as stated in
point 2 below, for all other Foundation activities after 30 June 2013;

2. agree that The Rotary Foundation Code of Policies as updated through the April 2013 Trustees meeting shall be effective through 30 June 2013, and, thereafter, to be effective solely for grants awarded pursuant to programs discontinued on or before 30 June 2013;

3. convey to the RI Board their appreciation for its support of the programs and activities of The Rotary Foundation over the course of many years as expressed in the "Affirmation of Continuity and Commitment" published in Rotary Foundation Code of Policies section 1.030.;

4. note that with the implementation of the Future Vision Plan, certain provisions of the Affirmation are no longer current;

5. adopt a renewed and updated "Affirmation of Continuity and Commitment" as shown in Appendix E and invite the RI Board to concur in such Affirmation;

6. upon the Board's approval of the Affirmation, request the general secretary to update The Rotary Foundation Code of Policies accordingly.

17. Cost Benefit Analysis

Statement: The general secretary provided an update on revenue projections and a cost benefit analysis to the Future Vision Committee. The committee acknowledged the Future Vision plan’s favorable projections and expected cost savings.

DECISION: The Trustees receive the update on the Future Vision Plan’s cost-benefit analysis.

18. Future Vision Qualification Update

Statement: To qualify for Future Vision grants, districts complete an online qualification process, which helps confirm that districts and clubs have the appropriate legal, financial, and stewardship controls to comply with grant requirements. A district must adhere to these requirements by agreeing to a memorandum of understanding (MOU) with TRF; clubs must agree to a MOU with their districts. The general secretary reported on the status of this qualification process.

DECISION: The Trustees thank the general secretary for the update on Future Vision qualification.


Statement: As part of a US$325 million challenge grant for polio eradication from the Bill & Melinda Gates Foundation, RI committed to raising $200 million in matching funds by 30 June 2012. At the June 2012 Trustees meeting, Challenge Committee Chairman John Germ reported that while donations to the challenge had exceeded the goal, many fundraising activities were still ongoing. With fundraising activities now over, total contributions to the challenge totals were $228,698,000 at 30 June 2012.

DECISION: The Trustees

1. receive the final report on Rotary’s US$200 Million Challenge, and note that a total of US$228,698,000 was received from districts, clubs, alumni, Rotaractors, Interactors, Rotary Fellowships, and individual Rotarians to End Polio Now;

2. thank Past Trustee John Germ for his outstanding leadership in surpassing the goal of Rotary’s US$200 Million Challenge.

20. Rotary Peace Centers Major Gifts Initiative Committee Report

Statement: In 2005 the Trustees adopted a long-term fund development plan to raise US$95 by June 2015 to cover the Rotary Peace Centers program expenses. The plan consists of two five-year phases. Phase I was successfully completed in June 2011 by raising $58 million in named and endowed contributions. Phase II is in process and seeks to raise the remaining $37 million. The Rotary Peace Centers Major Gifts Initiative Committee met on 1–2 October 2012 in Evanston, Illinois, USA and discussed the status of ongoing strategies to meet this goal.

DECISION: The Trustees

1. acknowledge and deeply appreciate the generosity of donors who have provided approximately US$73.4 million (face value) for the Rotary Peace Centers major gifts initiative as of 30 June 2012;
2. ratify the committee’s goal of US$95 million (face value) in total contributions and commitments to the Rotary Peace Centers through 30 June 2013;

3. request the general secretary to include a Rotary Peace Fellow alumnus in the 2013-14 RRFC training program to reinforce awareness and the importance of the Rotary Peace Centers program as a funding priority;

4. request the RI Board to urge the president-nominee to ask each 2014-15 district governor to submit at least one qualified candidate to help build a quality applicant pool, increase awareness of the Rotary Peace Centers, and assist in cultivating donors for the Rotary Peace Centers Major Gift Initiative;

5. encourage trustees to support Rotary Peace Centers initiatives during their attendance at Foundation events.

DECISIONS 21–23
Update on Fund Development Consulting Project

In decision 86, January 2012, the Trustees agreed to engage the fundraising consulting firm Community Counseling Services (CCS) to provide fundraising assistance to The Rotary Foundation.

21. Paul Harris Society

Statement: The North American Fund Development working group met to review a recommendation from fundraising consultants Community Counseling Services that RI consider managing the Paul Harris Society as an official donor recognition program. The working group noted the benefits this arrangement would bring to the Foundation.

DECISION: The Trustees

1. receive the report of the North American Fund Development working group which assessed and prioritized the recommendations contained in the Community Counseling Services assessment;

2. adopt the Paul Harris Society (PHS) as an official donor recognition program effective 1 July 2013, and express their appreciation to Past Governor Wayne Cusick for initiating this program;

3. define the Paul Harris Society as: The Paul Harris Society is an official Rotary Foundation donor recognition for those individuals who elect to personally contribute US$1,000 or more each year to the Annual Fund, Polio or an approved Rotary Foundation grant. Paul Harris Society contributions are eligible toward Rotary Foundation Sustaining Member (Annual Fund contributions only), Paul Harris Fellow, multiple Paul Harris Fellow, Major Donor and Arch C. Klumph Society donor recognition;

4. agree to provide the approved chevron-style Paul Harris Society wearable recognition to all districts for presentation to individuals giving at the Paul Harris Society level or above;

5. approve a 2012-13 budget variance of US$15,000 to purchase and ship the wearable recognition, market the Paul Harris Society, and communicate changes to the program;

6. request the general secretary to provide an update on the Paul Harris Society at their April 2014 meeting.

22. Fund Development Volunteer Structure

Statement: Based upon recommendations from Community Counseling Services, the Trustees considered enhancing the zone-level volunteer fundraising structure by reinstating the position of major gift adviser, noting that the positions of RRFCs and assistant RRFCs had lost their original focus on fundraising. The Trustees also considered the appointment of fund development professionals to the Trustees’ Fund Development Committee, which would offer additional expertise to the committee.

DECISION: The Trustees

1. agree to appoint 41 major gifts advisers effective 1 July 2013 for a three-year pilot period;

2. agree to expand the standing Fund Development Committee from four to nine members, consisting of three trustees serving multi-year staggered terms, and six non-trustee Rotarians with significant fund development experience or who are fundraising professionals, with terms up to three years (renewable) on a staggered basis;

3. agree to hold Fund Development Committee meetings twice a year at RI headquarters prior to
Trustees’ meetings and separate from any other Trustee committee meeting times;

4. request the general secretary to propose revised job descriptions for regional Rotary Foundation coordinators, assistant regional Rotary Foundation coordinators, and a new job description for major gifts advisers, for review at the January 2013 Trustees meeting;

5. request the general secretary to develop a centralized training for the 2013-14 major gifts advisers, for review at the January 2013 Trustees meeting;

6. agree to discontinue the Permanent Fund Committees effective 1 July 2013.

23. Planned Giving

Statement: Community Counseling Services recommended that the Trustees dedicate additional resources to planned giving efforts. The general secretary suggested the establishment of a network of Rotarian “allied professionals” such as estate planning attorneys, certified public accountants, fund development professionals, and certified financial planners to promote TRF planned giving options to their clients.

DECISION: The Trustees

1. agree that additional resources shall be allocated to build an allied professionals group to enhance planned giving efforts and capture a larger share of the intergenerational transfer of wealth underway;

2. approve a 2012–13 budget variance of US$151,000 for this purpose.

24. Update to Gift Acceptance Policy

Statement: The Trustees adopted a gift acceptance policy to delineate the types of gifts that the Foundation can receive, the conditions under which gifts can be accepted, and to protect the Foundation from liability. Noting that the policy was last updated in 2006, the general secretary recommended amendments to the policy to address certain outdated information and language, to make the policy more international, and to add a section on gift agreements.

DECISION: The Trustees

1. agree to update the Gift Acceptance Policy as shown in Appendix F, filed only with the official copy of these minutes;

2. reaffirm that the acceptance of a gift of any kind to The Rotary Foundation must comply with the policies and procedures established by the Trustees, including but not limited to those outlined in the Gift Acceptance Policy;

3. affirm that the Gift Acceptance Policy will apply to all gifts to associate foundations and that associate foundations will not maintain a separate policy;

4. agree that the Gift Acceptance Committee can approve minor updates of a non-material nature to the policy and any substantial updates shall continue to be approved by the Trustees;

5. agree that the revised Gift Acceptance Policy shall be effective 1 December 2012.

25. Endowment Modifications

Statement: In preparation for the Future Vision global launch, the general secretary reviewed TRF’s current and testamentary endowed funds to identify which funds will require modifications due to the program changes being implemented with the Future Vision plan. The project’s goal is to have all endowments fit within the new grants structure as it is launched globally.

DECISION: The Trustees

1. thank the general secretary for the update and continued work on the endowment modification process;

2. acknowledge the modification of the endowments as shown in Appendix G;

3. request the general secretary to provide an update on the endowment modification project and modifications at their April 2013 meeting.

26. Temple Hoyne Buell Endowment Modification

Statement: In reviewing TRF’s current and testamentary endowed funds, the general secretary noted that the Temple Hoyne Buell Endowed Ambassadorial Scholarship cannot be modified to fit within the Future
Vision grant structure in a way that still honors the donor’s original intention for the endowment. The general secretary met with the Temple Hoyne Buell Foundation to discuss the most appropriate way to modify the endowment.

**DECISION:** Subject to the concurrence of the Denver Rotary Club Foundation and the receipt by TRF of written consent from the Buell Foundation authorizing the modification of the current gift designation for the Temple Hoyne Buell Endowed Ambassadorial Scholarship, the Trustees agree that

1. the fair market value (FMV) of the Temple Hoyne Buell Endowed Scholarship shall be transferred to The Rotary Foundation Donor Advised Fund (TRF DAF) as the new gift designation;

2. funds will be held in a Legacy DAF and that, in addition to the 1.0% that is transferred to the Annual Fund-SHARE each year, an additional 4.0% of the FMV will be granted annually to the Denver Rotary Club Foundation, a 501(c)(3) entity, to be spent on undergraduate architecture scholarships in the name of Temple Hoyne Buell;

3. funds will be invested in the DAF model portfolio that is most closely aligned with the asset allocation of the Permanent Fund;

4. other than asset portfolio selection, modification to the DAF must be approved by the Trustees;

5. future contributions may be accepted to the DAF.

27. Charitable Gift Annuity Registration

**Statement:** In the 1980s, TRF began issuing charitable gift annuities to US Rotarians as a means of generating charitable contributions. It was originally determined that Illinois law would apply to those annuity contracts. Recently, however, numerous US states have taken the position that any organization issuing charitable gift annuities to residents of their respective state must comply with that state’s requirements.

**DECISION:** The Trustees

1. adopt the resolutions for charitable gift annuity registration as shown in Appendix H, filed only with the official copy of these minutes;

2. authorize the general secretary to sign such resolutions on their behalf.

**DECISIONS 28–34**

**International PolioPlus Committee Report**

The International PolioPlus Committee met on 3–4 October 2012 in Evanston, Illinois, USA and made several recommendations to the Trustees regarding PolioPlus grants.

28. Special India National PolioPlus Committee Grant

**Statement:** At their April 2010 meeting, the Trustees approved a PolioPlus grant of up to US$1,036,934 to the India National PolioPlus Committee for operational support. At their September 2011 meeting, the Trustees approved an additional US$500,000 to provide more human resources in the high risk endemic areas in India from April 2012 through March 2013. The Trustees received a report on this grant and the activities carried out to-date at their June 2012 meeting, and requested a further update at this meeting.

**DECISION:** The Trustees request an update on the India National PolioPlus Committee grant at their January 2013 meeting.

29. Combined World Health Organization African Regional Office (WHO/AFRO) and UNICEF Grant Request

**Statement:** The World Health Organization African Regional Office (WHO/AFRO) and UNICEF requested grants for technical assistance in Chad, Democratic Republic of Congo & West and Central Africa, and Nigeria, and for operational support in Nigeria.

**DECISION:** The Trustees

1. approve a PolioPlus grant of up to US$1,284,000 to UNICEF for technical assistance in the following countries:

   - Chad                             US$620,600
   - DR Congo & West and Central Africa US$663,400

   this grant to be released in accordance with Trustee policies;
2. approve a PolioPlus grant of up to US$7,024,530 to WHO for technical assistance in the following countries:
   - Chad US$1,624,530
   - Nigeria US$5,400,000
   this grant to be released in accordance with Trustee policies;
3. approve a PolioPlus grant of up to US$6,375,378 to UNICEF for operational support in Nigeria, this grant to be released in accordance with Trustee policies;
4. authorize the general secretary to execute agreement letters with WHO and UNICEF to convey the funds on a scheduled basis. WHO and UNICEF will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;
5. note that these are one-year grants which must be fully expended by 31 December 2013, or one year after the transfer of funds to the grantee, whichever comes later;
6. note that these grants, if fully expended, will increase total PolioPlus grants as follows:
   - Chad from US$14,927,804 to US$17,172,934;
   - DR Congo from US$23,610,232 to US$24,038,232;
   - Nigeria from US$141,028,296 to US$152,803,674;
   - West and Central Africa from US$9,563,107 to US$9,798,507.
30. Combined World Health Organization Eastern Mediterranean Regional Office (WHO/EMRO) and UNICEF Grant Request

   Statement: The World Health Organization/Eastern Mediterranean Regional Office (WHO/EMRO) and UNICEF requested grants for operational support, social mobilization activities, and technical assistance in Afghanistan, Pakistan, and Sudan.

   DECISION: The Trustees

1. approve a PolioPlus grant of up to US$3,590,415 to UNICEF for operational support in the following countries:
   - Afghanistan US$1,586,733
   - Southern Sudan US$2,003,682
   this grant to be released in accordance with Trustee policies;
2. approve a PolioPlus grant of up to US$4,269,614 to WHO for operational support in the following countries:
   - Afghanistan US$462,000
   - Sudan US$3,807,614
   this grant to be released in accordance with Trustee policies;
3. approve a PolioPlus grant of up to US$4,050,000 to UNICEF for social mobilization in Pakistan, this grant to be released in accordance with Trustee policies;
4. approve a PolioPlus grant of up to US$2,974,622 to WHO for technical assistance in Pakistan, this grant to be released in accordance with Trustee policies;
5. authorize the general secretary to execute agreement letters with WHO and UNICEF to convey the funds on a scheduled basis. WHO and UNICEF will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;
6. note that these are one-year grants which must be fully expended by 31 December 2013, or one year after the transfer of funds to the grantee, whichever comes later;
7. note that these grants, if fully expended, will increase total PolioPlus grants as follows:
   - Afghanistan from US$35,005,454 to US$37,054,187;
   - Pakistan from US$71,859,498 to US$78,884,121;
   - Sudan from US$43,992,008 to US$49,803,304.
31. Combined World Health Organization Southeast Asia Regional Office (WHO/SEARO) and UNICEF Grant Request

   Statement: The World Health Organization/Southeast Asia Regional Office (WHO/SEARO) and UNICEF requested grants for technical assistance and social mobilization activities in India and Southeast Asia.
DECISION: The Trustees

1. approve a PolioPlus grant of up to US$3,300,000 to UNICEF for social mobilization support in India, this grant to be released in accordance with Trustee policies;

2. approve a PolioPlus grant of up to US$5,000,000 to WHO for technical assistance in India, this grant to be released in accordance with Trustee policies;

3. approve a PolioPlus grant of up to US$235,400 to UNICEF for technical assistance in the Southeast Asia region, this grant to be released in accordance with Trustee policies;

4. authorize the general secretary to execute an agreement letter with WHO and UNICEF to convey the funds on a scheduled basis. WHO and UNICEF will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;

5. note that this is a one-year grant which must be fully expended by 31 December 2013, or one year after the transfer of funds to the grantee, whichever comes later;

6. note that these grants, if fully expended, will increase total PolioPlus grants as follows:

   - WHO/Research from US$18,875,956 to US$21,109,411;
   - UNICEF/Research from US$214,000 to US$320,786.

32. Combined World Health Organization and UNICEF Polio Research Grant Request

Statement: The World Health Organization (WHO) and UNICEF requested grants for polio eradication research activities proposed by the Polio Research Committee.

DECISION: The Trustees

1. approve a PolioPlus grant of up to US$2,233,455 to WHO for the implementation of polio eradication research activities proposed by the Polio Research Committee;

2. approve a PolioPlus grant of up to US$106,786 to UNICEF for the implementation of polio eradication research activities proposed by the Polio Research Committee;

3. authorize the general secretary to execute an agreement letter with WHO and UNICEF to convey the funds on a scheduled basis. WHO and UNICEF will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;

4. note that these grants, if fully expended, will increase total PolioPlus grants as follows:

   - WHO/Research from US$18,875,956 to US$21,109,411;
   - UNICEF/Research from US$214,000 to US$320,786.

33. India National PolioPlus Committee Administrative Grant Request

Statement: The India National PolioPlus Committee requested a grant for administrative activities in India.

DECISION: The Trustees

1. approve a PolioPlus grant of up to US$335,800 to the India National PolioPlus Committee for administrative activities, this grant to be released in accordance with Trustee policies;

2. authorize the general secretary to negotiate a new agreement with the National PolioPlus Committee to convey the funds on a scheduled basis. The committee will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;

3. note that this is a one-year grant which must be fully expended by 31 December 2013 or one year after the transfer of funds to the grantee, whichever comes later;

4. note that this grant, if fully expended, will increase total PolioPlus grants in India from US$145,234,780 to US$145,570,580.
34. **UNICEF Headquarters Grant Request**

*Statement:* UNICEF requested a grant for an external relations officer at their headquarters in New York, NY, USA.

**DECISION:** The Trustees

1. approve a PolioPlus grant of up to US$220,000 to UNICEF for an external relations officer, this grant to be released in accordance with Trustee policies;

2. authorize the general secretary to negotiate a new agreement with UNICEF to convey the funds on a scheduled basis. UNICEF will apply the funds to the appropriate project under such controls and conditions as the agreement specifies;

3. note that this is a one-year grant which must be fully expended by 31 December 2013 or one year after the transfer of funds to the grantee, whichever comes later.

***

35. **Rotary Financial Commitment to Polio Eradication Activities**

*Statement:* The Trustees’ Finance Committee requested the Trustees to consider committing US$25 million to polio eradication activities for each of the next three fiscal years.

**DECISION:** The Trustees agree to commit US$25 million from current funds for polio eradication activities each year for the next three fiscal years, starting 1 July 2013.

36. **PolioPlus Funding**

*Statement:* In decision 83, January 2012, the Trustees requested the RI Board to commit US$5 million to the PolioPlus fund for 2012-13 and 2013-14 for the continuation of the polio eradication initiatives. In decision 298, May 2012, the RI Board approved the US$5 million contribution to The Rotary Foundation for polio eradication in 2012-13.

**DECISION:** The Trustees

1. thank the RI Board for the approval and transfer of the US$5 million contribution to the PolioPlus fund in 2012-13 for polio eradication per the Trustee request for funding US$5 million per year for two years;

2. request the RI Board to approve the additional US$5 million contribution to the PolioPlus fund for 2013-14.

37. **Report of the Rotary Foundation Alumni Advisory Committee**

*Statement:* The Rotary Foundation Alumni Advisory Committee met via webinar on 17 October 2012. It discussed whether recipients of district and packaged grants should be designated as Rotary Foundation alumni. The committee recommended that all individuals receiving funding from the Foundation be considered Rotary Foundation alumni.

**DECISION:** The Trustees

1. receive the Rotary Foundation Alumni Advisory Committee report and thank the committee for its work;

2. agree to recognize all individuals receiving direct funding from district grants, global grants and packaged grants, including participants in scholarships, vocational trainings and travelers for humanitarian projects, as Rotary Foundation alumni;

3. request districts to share the names and contact information of district grant alumni with the general secretary in order to facilitate ongoing communication and involvement with Rotary International.

38. **Report of the Rotary Peace Centers Committee**

*Statement:* The Rotary Peace Centers Committee met 15-18 October 2012 in Evanston, IL, USA. It discussed funding for 2013-14 Rotary Peace Fellowships, the promotion of Peace Builder Districts, a possible waiting period for prior grant recipients applying for Rotary Peace Fellowships, the dates for future Rotary World Peace Symposiums, and other issues.

**DECISION:** The Trustees

1. receive the report of the Rotary Peace Centers Committee and thank the members for their service;

2. receive the list of individuals awarded 2013-14 Rotary Peace Fellowships as approved by the general secretary on behalf of the Trustees;
3. agree to allocate sufficient funds from the World Fund for the 2013-14 TRF programs budget to supplement District Designated Funds and restricted gifts, and to fund up to 50 masters’ degrees and up to 44 professional development certificate Rotary Peace Fellowships as recommended in October 2012;

4. agree that Peace Builder District recognition shall be actively promoted;

5. agree to require a three-year waiting period for scholarship recipients under both global grants and district grants prior to applying for the Rotary Peace Fellowship;

6. agree that the 2013 meeting of the Rotary Peace Centers committee should include a day for a Rotary Peace Center directors’ retreat;

7. agree to make the Rotary Peace Centers program an integral element in training, orientation, and briefings on Rotary Foundation programs;

8. request the general secretary to review guidelines prohibiting sexual harassment and inappropriate behavior for applicability to the Rotary Peace Centers program;

9. concur with the recommendation from the Rotary Peace Centers Committee that a Rotary World Peace Symposium be held in 2015;

10. look with favor upon a Rotary World Peace Symposium in 2014 if additional funding can be secured from Rotary International;

11. approve an exception to Trustee decision 51, October 2007, and authorize a Rotary World Peace Symposium to be held at the 2017 RI Convention in Atlanta, Georgia, USA;

12. request the general secretary to work with the Rotary Peace Centers Committee to develop a budget plan for the symposiums, for review by the Trustees at the earliest possible date;

13. agree to postpone implementation of Phase II of the Rotary Peace Centers external evaluation until after the Rotary Peace Center directors submit their internally recommended action items to the Rotary Peace Centers Committee in mid-November 2012.


*Statement:* The Trustees received a report from the general secretary on the Rotary World Peace Symposium and Rotary Alumni Celebration held in Bangkok, Thailand, 3-5 May 2012.

**DECISION:** The Trustees

1. receive the report on the Rotary World Peace Symposium and Rotary Alumni Celebration held in Bangkok, Thailand, 3-5 May 2012;

2. thank the Rotary Peace Centers Committee, the Rotary World Peace Symposium Organizing Committee, and the Alumni Advisory Committee for their work in organizing this joint event.

40. **Annual Report on Partnerships**

*Statement:* The Rotary Foundation Code of Policies section 1.060.1. requires the general secretary to provide an annual report to the Trustees on the status of all existing partnerships with other organizations.

**DECISION:** The Trustees thank the general secretary for his report on the status of partnerships.

41. **RI/USAID Sustainability Check Report**

*Statement:* The RI/USAID Steering Committee selected two firms, BPD and Aguaconsult, to evaluate the sustainability of water, sanitation, and hygiene projects funded by 3-H grants in Ghana, the Philippines and Dominican Republic. A report of the evaluation results, including recommendations, was shared with the Trustees at this meeting.

**DECISION:** The Trustees

1. receive the report of the RI/USAID Steering Committee on the sustainability checks of the water, sanitation, and hygiene projects funded through 3-H grants in Ghana, the Philippines and Dominican Republic;

2. agree that the recommendations made in the RI/USAID Sustainability Check Report shall be utilized when evaluating the sustainability requirements for global grants.
42. Petitions to the Trustees

Statement: The governor of District 4250 (Belize, Guatemala, Honduras) initiated a petition to the Trustees asking that school desks be considered for global grant funding through the “Basic Education and Literacy” area of focus. The Canadian Rotary collaboration for International Development also initiated a similar petition for projects that provide tuition and school supplies and equipment. The area of focus policy statements require global grants to include sustainable components that help ensure ongoing project activities after grant funds have been spent. Projects consisting exclusively of the provision of school desks, tuition, and supplies do not meet these eligibility requirements.

**DECISION:** The Trustees

1. thank the Rotarians working in District 4250 for their petition requesting an amendment to the Basic Education and Literacy policy statement to waive global grant sustainability requirements when funding school desks;

2. thank the Canadian Rotary Collaboration for International Development for its petition requesting a similar amendment involving tuition, school supplies, and equipment to the Basic Education and Literacy policy statement;

3. do not agree to amend the policy statement for global grants, but express their interest in the importance of school desks due to their durability, their high impact on communities, and their accord of dignity to students;

4. request the Future Vision Committee and the general secretary to find an appropriate way to recognize the importance of school desks within the criteria for global grants with a report to the Trustees at their April 2013 meeting.

43. Report on Allegations and Litigation

**Statement:** To facilitate the work of the Stewardship Committee, and in accordance with The Rotary Foundation Code of Policies section 10.030.6.1., the Trustees receive semiannual updates on allegations, investigations, and litigation at their October and April meetings each year.

**DECISION:** The Trustees

1. thank the general secretary for the status report on allegations and litigation;

2. suspend the organization Project Amigo from participation in TRF programs as a beneficiary or cooperating organization for five years;

3. note the Stewardship Committee’s action pursuant to The Rotary Foundation Code of Policies section 10.030.6.2., Sanctions for Failure to Comply with Foundation Reporting Requirements or Stewardship Guidelines or Misuse or Mismanagement of Foundation Grant Funds.

44. World Reporting Analysis for The Rotary Foundation Programs

**Statement:** Districts and their member clubs are expected to be consistently 100% current and compliant with Humanitarian Grant and Future Vision reporting requirements. In accordance with Trustee policy, the general secretary provides a comprehensive report on the status of such grant reporting at the Trustees’ October and April meetings.

**DECISION:** The Trustees thank the general secretary for the world reporting analysis of the humanitarian and Future Vision grants programs and request an update at their April 2013 meeting.

45. Report of the Rotary Foundation Cadre of Technical Advisers

**Statement:** The Rotary Foundation Cadre of Technical Advisers continued to support the Future Vision Plan and the Humanitarian Grants program throughout 2011-12. Cadre members evaluated matching grants, district simplified grants, 3-H grants, global grants, and conducted operational audits of 17 pilot districts. Collectively, the Cadre completed 151 assignments in 2011-12. The general secretary provided additional details on 2011-12 activities and a plan for 2012-13 Cadre activities to the Trustees at this meeting.

**DECISION:** The Trustees

1. thank the general secretary for the activity report on The Rotary Foundation Cadre of Technical Advisers;
2. reconfirm their decision 180, June 2012 to hold a one-day training and recruitment seminar for The Rotary Foundation Cadre of Technical Advisers to take place before the 2014 RI Convention in Sydney, Australia.

46. Annual Stewardship Plan

Statement: The Rotary Foundation Code of Policies section 10.010. requires the Trustees to approve an annual stewardship plan at their April meeting. The Trustees deferred consideration of this plan to this meeting.

DECISION: The Trustees approve the stewardship plan for 2012–13 as discussed at this meeting.


Statement: In accordance with The Rotary Foundation Bylaws and as authorized by the Trustees, the firm of Grant Thornton audited the Foundation’s financial statements for the fiscal year ended 30 June 2012.

DECISION: The Trustees

1. accept the audited financial statements and report on The Rotary Foundation’s financial results for 2011-12 as presented to the Audit Committee;

2. request the general secretary to publish an annual report in accordance with TRF’s Bylaws;

3. reaffirm decision 16, June 2010, to appoint Grant Thornton to audit TRF’s financial statements for 2012–13.

48. Investment Committee Report

Statement: The Investment Committee met on 13-14 September 2012 in Evanston, IL, USA. The committee recommended a change to the Foundation’s Life Income Agreement services provider and considered the merits of outsourcing the chief investment officer position, among other issues.

DECISION: The Trustees

1. receive the report of the Investment Committee;

2. terminate the Northern Trust and appoint Boston Private Bank and PG Calc as the service provider for Life Income Agreement services as soon as practical but no later than 31 December 2012;

3. authorize the Finance Committee to approve the new investment policy statement for Life Income Agreement assets, for report to the Trustees at their January 2013 meeting;

4. agree not to explore the outsourced chief investment officer model.

49. The Rotary Foundation Funding Model

Statement: In decision 190, June 2012, the Trustees agreed to certain adjustments to the Foundation’s funding model, particularly with regard to administrative fees on temporarily restricted cash contributions. Since that time, the general secretary noted some negative impact this fee structure might have on the Future Vision global launch, and the significant resources required to implement such a change.

DECISION: The Trustees

1. note that the implementation of a five percent administrative fee on temporarily restricted cash contributions effective 1 July 2013:

   a. may have a negative impact on the Future Vision global launch since the launch date coincides with the administrative fee implementation date;

   b. would require significant staff and other resources to configure business systems, update policies and procedures, train staff, and communicate the change to Rotarians in time for the Future Vision global launch;

   c. would occur before a more comprehensive solution to funding the Foundation’s operations could be developed; and therefore,

2. rescind decision 190, June 2012;

3. request their chairman to appoint a subcommittee of trustees to work with the general secretary on the development of a new funding model and reserve policy;
4. request the subcommittee to recommend (1) a new model for funding the Foundation’s operating expenses and (2) a new reserve policy, both to be effective 1 July 2014, for review at their October 2013 meeting.

50. Restricted Currency in Brazil

Statement: In decision 187, June 2012, the Trustees requested their chairman to appoint a committee chaired by Trustee Hallage to advise on the preparation of a proposal to the government of Brazil that would allow the free movement, without adverse tax consequences, of funds contributed for humanitarian purposes by the Rotarians of Brazil.

DECISION: The Trustees

1. thank Trustee Hallage for his consultation with the Brazilian Ministry of the Exterior regarding possible alternatives for managing Brazil’s restricted currency;
2. request the general secretary to assist Trustee Hallage to
   a. review these alternatives for spending TRF and ABTRF funds held in Brazil;
   b. explore the feasibility of entering into a relationship with the Brazilian Ministry of the Exterior for such purpose;
   c. report the findings and recommendation to the Trustees at their January 2013 meeting.

51. Approval of the RFUK 2012–13 Budget - Revised

Statement: Rotary International in Great Britain and Ireland (RIBI) provides support services to the Rotary Foundation United Kingdom (RFUK) on behalf of The Rotary Foundation. Recognizing that these services should be fully reimbursed to RIBI, the Trustees considered increasing the RFUK budget in 2012-13 to reimburse such expenses, and reviewed an administrative services agreement between RIBI and TRF.

DECISION: The Trustees approve a 2012–13 budget variance to increase the RFUK 2012–13 budget by US$136,000 to US$254,000 contingent upon the execution of an agreement between RIBI and TRF that governs the use and reporting of these funds.

52. Appreciation to Staff

Statement: The Trustees wished to record their appreciation to the Secretariat staff for their support of the October 2012 meeting.

DECISION: The Trustees record their appreciation to the general secretary and staff for their outstanding preparation for and support of the October 2012 Trustees’ meeting.

53. Modifications to the Budget

Statement: The Trustees reviewed decisions taken at this meeting with future budget impact.

DECISION: The Trustees

1. note no modifications to the 2012-13 budget:

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$249,056,000</td>
</tr>
<tr>
<td>Program Awards</td>
<td>145,338,000</td>
</tr>
<tr>
<td>Program Operations</td>
<td>21,138,000</td>
</tr>
<tr>
<td>Fund Development</td>
<td>18,275,000</td>
</tr>
<tr>
<td>General Admin.</td>
<td>5,009,000</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>189,760,000</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>$59,296,000</td>
</tr>
</tbody>
</table>

2. note budget variances for 2012-13:

**June 2012 Meeting:**
- Subtotal $2,500,000

**October 2012 Meeting:**
- Dec. 21: Update on Fund Development Consulting Project: Paul Harris Society $15,000
- Dec. 23: Update on Fund Development Consulting Project: Planned Giving $151,000
- Dec. 51: Approval of the RFUK Fiscal Year Budget – Revised $136,000
- Subtotal $302,000

**Total 2012-13 variances** $2,802,000
3. note items with future budget impact as indicated below:

<table>
<thead>
<tr>
<th>Date</th>
<th>Description</th>
<th>2013-14</th>
<th>2014-15</th>
<th>2015-16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dec. 36:</td>
<td>PolioPlus Funding</td>
<td>$5,000,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dec. 22: Update on Fund Development Consulting Project: Zone Level Volunteer structure</td>
<td></td>
<td></td>
<td>$260,000</td>
<td></td>
</tr>
<tr>
<td>Total contributions</td>
<td></td>
<td>$5,260,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dec. 35:</td>
<td>Rotary Financial Commitment to Polio Eradication Activities</td>
<td>25,000,000</td>
<td>$25,000,000</td>
<td>$25,000,000</td>
</tr>
<tr>
<td>Dec. 22: Update on Fund Development Consulting Project: Zone Level Volunteer structure</td>
<td>$26,000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dec. 38: Reports of the Rotary Peace Center Committee</td>
<td>$1,000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$25,027,000</td>
<td>$25,000,000</td>
<td>$25,000,000</td>
<td></td>
</tr>
</tbody>
</table>

**ADJOURNMENT**

The foregoing is a true record of the proceedings of the meeting of the Trustees of The Rotary Foundation of Rotary International held 20–26 October 2012 in Evanston, IL, USA.

Wilfrid J. Wilkinson, Chairman
The Rotary Foundation
APPENDIX A

Summary of Decisions Taken on Behalf of the Trustees
(Decision 2)

- Exhibit a – Citation for Meritorious Service Awards
  *Seventy-three recipients in 20 countries.*

- Exhibit b – PolioPlus Grants approved by the Trustee chairman
  *Three Administrative Grants, one Special Administrative Grant and one PolioPlus Partners grant for a total of US$217,408.*

- Exhibit c – Ambassdorial Scholarships, Rotary Peace Centers and Group Study Exchanges.
  *One Ambassdorial Scholarship for the 2012-13 program year, for US$27,000, funded by District Designated Funds (DDF). A total of 389 Ambassdorial Scholarships have been awarded for 2012-13 at a total cost of US$10,485,500. Three hundred and sixty-eight Group Study Exchange teams for a total cost of US$1,923,500 in DDF and US$1,364,000 from the World Fund.*

- Exhibit d – Distric Simplified Grants
  *Seventy-nine grants for a total of US$1,464,086 in DDF and US$24,000 in Permanent Fund earnings.*

- Exhibit e – Matching Grants
  *One hundre and sixty-nine matching grants for a total of US$6,808,621, including US$2,365,512 from the World Fund and US$117,133 in Permanent Fund earnings. US$1,476,250 in DDF also approved towards these grant award projects. Five of these were competitive matching grants in four countries totaling US$418,570.*

- Exhibit f – Humanitarian Grants Cadre
  *Twenty-one reviewed by the cadre.*

- Exhibit g – TRF Programs administration
  *Humanitarian Grants- three decisions made by the general secretary.
  Group Study Exchange – twelve decisions made by the general secretary.*

- Exhibit h – Future Vision Grants
  *Thirty-six district grants for a total of US$2,391,733 in DDF.
  Seventy-four global grants with a total award amount of US$1,711,107.
  Per section 14.040. of the TRF Code of Policies (Delegation of Authority), the general secretary issued waivers of Trustee policy for four grants

- Exhibit i - Ballot by mail
  *One ballot by mail was approved by the Stewardship Committee to waive the requirement for financial statements from District 3820.*
## APPENDIX C

### SUSTAINABILITY REPORT
(Decision 15)

#### Recommendations Analysis Matrix

<table>
<thead>
<tr>
<th>FV Evaluation SG</th>
<th>Abt Recommendation</th>
<th>Category</th>
<th>Time/Priority Level</th>
</tr>
</thead>
<tbody>
<tr>
<td>Portions already implemented</td>
<td>Recommendation #2: Modify the current Principles and Pillars of Sustainability</td>
<td>Training and Education</td>
<td>Short-Term, High Priority</td>
</tr>
<tr>
<td></td>
<td>Recommendation #10: Provide pre-designed, pre-priced grant packages within each TRF Area of Focus</td>
<td>Packaged Grants</td>
<td>Short-Term, High Priority</td>
</tr>
<tr>
<td>Recommend implementation in short-term</td>
<td>Recommendation #9: Uniformly reinforce Rotarian consensus on sustainable grant design</td>
<td>Training and Education</td>
<td>Short-term, High Priority</td>
</tr>
<tr>
<td></td>
<td>Recommendation #15: Emphasize ensuring sustainable outcomes rather than Rotarian accountability in the Application</td>
<td>Grants Management Process</td>
<td>Short Term, High Priority</td>
</tr>
<tr>
<td>Recommend for further study for long-term in consultation with TRF Programs and Stewardship Committees</td>
<td>Recommendation #1: Create Rotarian consensus of support for FV sustainability requirements</td>
<td>Training and Education</td>
<td>Long Term, High Priority</td>
</tr>
<tr>
<td></td>
<td>Recommendation #3: Promote Cooperating/Beneficiary Organization involvement, while protecting Rotary brand</td>
<td>Cooperating/Beneficiary Organization Role</td>
<td>Long-Term, High Priority</td>
</tr>
<tr>
<td></td>
<td>Recommendation #4: Require Host clubs to designate a Rotarian Project Manager to manage a grant’s operations</td>
<td>Rotarian Roles</td>
<td>Long-Term, Low Priority</td>
</tr>
<tr>
<td></td>
<td>Recommendation #5: Mandate Club Project Managers maintain records of beneficiaries for grant evaluation purposes</td>
<td>Rotarian Roles</td>
<td>Long-Term, Low Priority</td>
</tr>
<tr>
<td></td>
<td>Recommendation #6: Require contracting with all partner organizations and suppliers</td>
<td>Cooperating/Beneficiary Organization Role</td>
<td>Long-Term, Medium Priority</td>
</tr>
<tr>
<td></td>
<td>Recommendation #7: Eliminate the distinction between Beneficiary and Cooperating Organizations</td>
<td>Cooperating/Beneficiary Organization Role</td>
<td>Short-Term, Medium Priority</td>
</tr>
<tr>
<td></td>
<td>Recommendation #8: Statistically and externally calibrate the content of the Sustainability Matrix</td>
<td>Monitoring and Evaluation Functions</td>
<td>Long-Term, Medium Priority</td>
</tr>
<tr>
<td></td>
<td>Recommendation #12: Develop contingency fund planning in TRF programming</td>
<td>Grants Management Process</td>
<td>Long-term, High Priority</td>
</tr>
<tr>
<td>FV Evaluation SG</td>
<td>Abt Recommendation</td>
<td>Category</td>
<td>Time/Priority Level</td>
</tr>
<tr>
<td>------------------</td>
<td>------------------------------------------------------------------------------------</td>
<td>---------------------------------</td>
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</tr>
<tr>
<td></td>
<td>Recommendation #14: Replace the GG proposal with a requirement for TRF expert</td>
<td>Grants Management Process</td>
<td>Long Term, High</td>
</tr>
<tr>
<td></td>
<td>consultation and review of key resources available for project design</td>
<td></td>
<td>Priority</td>
</tr>
<tr>
<td></td>
<td>Recommendation #16: Conduct regular external monitoring and evaluation of</td>
<td>Monitoring and Evaluation</td>
<td>Long-Term, Medium</td>
</tr>
<tr>
<td></td>
<td>sustained grant activities</td>
<td>Functions</td>
<td>Priority</td>
</tr>
<tr>
<td></td>
<td>Recommendation #17: More strenuously manage club delivery of grant Terms of</td>
<td>Grants Management Process</td>
<td>Long-Term, Medium</td>
</tr>
<tr>
<td></td>
<td>Reference and Terms and Conditions</td>
<td></td>
<td>Priority</td>
</tr>
<tr>
<td></td>
<td>Not recommended</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>recommendation #11: Redesignate humanitarian interventions as other than DPT</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>funding. Based on the Trustee decision at the June 2012 meeting,</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>recommendation 11 regarding life-saving surgeries will not be considered for</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>implementation.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Recommendation #13: Allow the creation of endowments at club and district level</td>
<td>Grant Management</td>
<td>Long-Term, Medium</td>
</tr>
</tbody>
</table>
APPENDIX E

AFFIRMATION OF CONTINUITY AND COMMITMENT
(Decision 16)

1.030-1.070. “Affirmation of Continuity and Commitment” to the Mission and Goals and Objectives of The Rotary Foundation

In 1997, the Trustees have concurred with the Board in the adoption of the “Affirmation of Continuity and Commitment” to the Mission and goals and objectives of The Rotary Foundation. The following statement is their updated expression of the combined spirit of cooperation, continuity and commitment to those the Mission and Goals, goals and objectives of The Rotary Foundation upon the global launch of the Future Vision Plan.

The Board and the Trustees reaffirm the significant relationship of Rotary International and The Rotary Foundation, an independent not-for-profit foundation, which operates as the Foundation of Rotary International. It is the desire of all directors and trustees working together under the leadership of the RI president, to achieve the objectives of The Rotary Foundation and to be responsive to Rotarians, Rotary clubs and districts in implementing their projects with through various programs of the The Rotary Foundation.

Specifically, the Board and the Trustees are committed to the eradication of polio; achieving the goals of eradicating polio through the completion of the PolioPlus program; to emphasizing and strengthening educational and cultural programs projects, which enhance goodwill and understanding; to making grants which fulfill humanitarian needs fulfilling the humanitarian and educational needs within six areas of focus in all areas of the world; and to expanding programs activities intended to strengthen peaceful relations among people.

In addition, The Rotary Foundation must be prepared to initiate new and promising programs to meet critical problems which afflict people throughout the world.

To these ends, the Board and Trustees will continue positive efforts to encourage additional financial support through gifts to The Rotary Foundation to the Annual Programs Fund, the Polio Plus Fund, and future support of the Permanent Fund to assure the stability of both the current level of programs and to build the Foundation for the future.

Furthermore, the Board and Trustees, while acknowledging the value of projects and programs throughout the world, appeal to the Rotary world to acknowledge the universality of The Rotary Foundation as our primary means to implement the international service objective of Rotary clubs and to promote the unity of Rotary International.

The Board and the Trustees join in this statement of common purpose to reaffirm the continuity of The Rotary Foundation of Rotary International. As we prepare for the future, we are totally convinced that Rotary International will move ahead with confidence. It is our belief that the achievements of the past are but a prologue for the future of Rotary International and its Foundation.
### APPENDIX G

**MODIFIED ENDOWMENTS**

*(Decision 25)*

<table>
<thead>
<tr>
<th>Endowment</th>
<th>Pre-modification spending designation</th>
<th>Post-modification spending designation</th>
<th>30 June 2012 Gift Value (USD)</th>
<th>30 June 2012 Market Value (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1 Shoji Akutsu Endowed Ambassadorial Scholarship</strong></td>
<td>Academic-Year Ambassadorial Scholarship</td>
<td>Endowed Global Grants - Scholarships</td>
<td>$151,000.00</td>
<td>$168,544.23</td>
</tr>
<tr>
<td><strong>2 Mary Doyle Endowed Ambassadorial Scholarship</strong></td>
<td>Academic-Year Ambassadorial Scholarship</td>
<td>Endowed Global Grants - Scholarships</td>
<td>$152,726.6</td>
<td>$174,630.14</td>
</tr>
<tr>
<td><strong>3 Himeji-Chuo Rotary Club Endowed Ambassadorial Scholarship</strong></td>
<td>Academic-Year Ambassadorial Scholarship</td>
<td>Endowed Global Grants - Scholarships</td>
<td>$258,000.00</td>
<td>$333,875.62</td>
</tr>
<tr>
<td><strong>4 Leslie and Dorothy Lampton Endowed Ambassadorial Scholarship</strong></td>
<td>Academic-Year Ambassadorial Scholarship</td>
<td>SHARE</td>
<td>$25,000.00</td>
<td>$28,592.23</td>
</tr>
<tr>
<td><strong>5 Cesar A. Tognoni Endowed Ambassadorial Scholarship</strong></td>
<td>Academic-Year Ambassadorial Scholarship</td>
<td>Term Global Grants - Scholarships</td>
<td>$215,231.00</td>
<td>$237,065.95</td>
</tr>
</tbody>
</table>
INDEX

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