MINUTES

of the

JULY 2012 MEETING

of the

BOARD OF DIRECTORS
GENERAL OFFICERS  
2012–13

President
Sakuji Tanaka (daily goods-wholesale.) One Rotary Center, 1560 Sherman Avenue, Evanston, IL 60201, USA (Rotary Club of Yashio, Japan)

President-elect
Ron D. Burton (univ. foundation) One Rotary Center, 1560 Sherman Avenue, Evanston, IL 60201, USA (Rotary Club of Norman, OK, USA)

Executive Committee Chair
Yash Pal Das (automobile retail) 122 Railway Rd., Ambala, Cantt., 133 001 Haryana, India (Rotary Club of Ambala, Cantt.)

Vice President
Kenneth M. Schuppert, Jr. (law - general practice) 201 Second Ave. S.E., Decatur, AL, 35601, USA (Rotary Club of Decatur)

Treasurer
Elizabeth S. Demaray (commercial real estate) 1011 Prospect St., Sault Ste. Marie, MI 49783, USA (Rotary Club of Sault Ste. Marie)

General Secretary
John Hewko, One Rotary Center, 1560 Sherman Avenue, Evanston, IL 60201, USA

Other Directors
José Antonio Antiório (education) Al. Holanda 160, Alphaville I, 06474-320 Baraerí, S.P., Brazil (Rotary Club of Osasco, S.P.)

Ann-Britt Åsebol (admin. sec. educ.) Strandvägen 106, SE 791-43 Falun, Sweden (Rotary Club of Falun Koppervågen)

John B. Boag (law practice) P.O. Box 524, Tamworth, N.S.W., Australia 2340 (Rotary Club of Tamworth North)

Kenneth R. Boyd (real estate) 515 S. Boyd Dr., Kerman, CA 93630, USA (Rotary Club of Kerman)

Jacques di Costanzo (medicine specialist) 18 Impasse Quo Vadis, 13012 Marseille, France (Rotary Club of Marseille Chaine de l’Etoile)

Allan O. Jagger (medal fab.) Springwood, 26 Hallenedge Rd., Elland, W. Yorks HX5 0QY, England (Rotary Club of Elland, W. Yorkshire)

Paul Knyff (veterinary science) Zuidereinde 156 E, 1243 KN S-Graveland, The Netherlands (Rotary Club of Weesp (Vechtstreek Noord))

Takeshi Matsumiya (oral surgery) 7-3 Midorigahama, Chigasaki, Kanagawa, Japan (Rotary Club of Chigasaki-Shonana)

Anne L. Matthews (education management) King’s Grant, 31 Braddock Point, Columbia, SC 29209, USA (Rotary Club of Columbia East)

Shekhar Mehta (building construction) Skyline House, 145 Sarat Bose Rd., Calcutta, 700016 (Rotary Club of Calcutta, Mahanagar)

Ju-In Park (lawyer) 108-603 Hyundai Apt., Yongdang-dong, Suncheon Jeonranam 540-771, Korea (Rotary Club of Suncheon)

Gideon Peiper (architect) 16 Bustanai Street, IL-47224 Ramat-Hasharon, Israel (Rotary Club of Ramat-Hasharon)

Andy Smallwood (corporate law) 2130 Wimbledon Ct., Pearland, TX 77581 (Rotary Club of Gulfway-Hobby Airport (Houston))

Bryn Styles (pharmacy) 200 Collier St. #402, Barrie, ON, Canada L4M 1H7 (Rotary Club of Barrie Huronia)
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Present were: President Sakuji Tanaka, President-elect Ron D. Burton, Vice President Kenneth M. Schuppert Jr., Executive Committee Chairman Yash Pal Das, other directors, José Antonio Antiório, Ann-Britt Åsebol, John B. Boag, Kenneth R. Boyd, Jean-Marc Chatignier, Allan O. Jagger, Paul Knyff, Takeshi Matsumiya, Anne L. Matthews, Shekhar Mehta, Juin Park, Gideon Peiper, Bryn Styles, and General Secretary John Hewko. Treasurer Elizabeth S. Demaray and Director Andy Smallwood were unable to attend the meeting.

Alice Baehler served as secretary of the meeting with assistance from Laura Tell and Matt Hohmann. Other staff present were Joe Brownlee, Lori Carlson, Pat Groenewold, Andrew McDonald, Theresa Nissen, Steve Routburg, and Geoff Woie. Nobuko Andrews, Alain Drouot, Taka Hoshino, Ligia de Matos Lima, Patrick Nunes, and Eiko Terao served as staff interpreters.

Under the guidance of the president, the general secretary had prepared an advance memorandum for this meeting containing items for consideration with background information and analyses. Those items, along with others initiated during this meeting, constituted the agenda of the meeting as reflected in the remainder of these minutes.

**2. Appointment of the Treasurer**

*Statement:* RI Bylaws section 6.020. provides for the president to select a treasurer from among those directors serving their second year in office.

*DECISION:* The Board notes with approval the president’s selection of Elizabeth S. Demaray as the Rotary International treasurer in 2012–13.

**3. Election of and Terms of Reference for the Executive Committee**

*Statement:* The RI Bylaws provide that the Board may appoint an Executive Committee and prescribe its terms of reference. The Board may also delegate to the Executive Committee the authority to make decisions on its behalf between Board meetings. Rotary Code of Policies section 30.060.2. provides that the Board shall establish the number of Executive Committee members at its first meeting each year—if it decides to appoint such a committee—and further provides that the president, president-elect, vice president, and treasurer shall be appointed to serve on the committee. The Board is to elect the balance of the committee and the committee chair at this meeting.

*DECISION:* The Board, in accordance with RI Bylaws section 5.070.,

1. agrees to appoint a seven-member Executive Committee to serve for the period 1 July 2012 to 30 June 2013;

2. in accordance with Rotary Code of Policies section 30.060.2. appoints Sakuji Tanaka, Ron D. Burton, Kenneth M. Schuppert Jr., and Elizabeth S. Demaray as Executive Committee members, and elects José Antonio Antiório, Yash Pal Das, and Juin Park as the other members, with Yash Pal Das to serve as chairman;
3. prescribes the following terms of reference under which the Executive Committee shall function:

a. Make decisions on behalf of the Board where the policy of the Board or of RI has been established or where an emergency exists, or as otherwise may be determined by the Board;

b. Make decisions when necessary relative to expenditures for which appropriations have been made by the Board and make emergency appropriations necessary to implement action taken by the Board;

c. Make appropriations, from funds not otherwise appropriated, of such additional amounts as may be recognizable as emergency requirements;

d. Explore matters requiring the attention of the Board and offer recommendations thereon to the Board and, when appropriate, refer a Board agenda item to the appropriate Board committee when the matter is outside the terms of reference of the Executive Committee;

e. Review reports of committees and, when necessary, take action upon matters contained therein subject to the provisions in item 3.a. of these terms of reference;

f. Evaluate the performance of the general secretary at least annually and report its findings to the Board;

g. Act as a personnel committee for the Board in all matters relating to the staff and their organization within the Secretariat of RI; and as such to

1. approve of any decision made by the general secretary relative to the hiring or termination of the individual holding the position of general counsel;

2. in consultation with the Audit Committee, approve of any decision made by the general secretary relative to the hiring or termination of the individual holding the position of internal audit manager;

3. approve of any decision made by the general secretary relative to the hiring of an individual to hold the position of deputy, assistant, or associate general secretary and any general manager, provided that the general secretary shall also consult the chairman of the Foundation Trustees if such action applies to any general manager assigned to work full time for The Rotary Foundation of RI;

4. determine, on the recommendation of the general secretary, the salary range of all general managers;

5. review annually compensation paid to “disqualified persons” of RI to determine whether such compensation is reasonable under the circumstances. Disqualified persons include any person, with respect to any transaction, who is in a position to exercise substantial influence over the affairs of the organization within five years prior to the date of the transaction. Disqualified persons include officers and certain senior staff;

6. review and approve the level of proposed cost of living adjustments, compensation, and benefit improvements for the employees of the Secretariat.

4. notes that the president appointed Ron D. Burton, Kenneth M. Schuppert Jr., Elizabeth S. Demaray, and Yash Pal Das to serve during 2012–13 on the Joint Committee of RI Directors and Foundation Trustees. The president will also serve on the committee.

4. Appointments to the 2012–13 RI Committees, Including Terms of Reference and Liaison Directors

Statement: RI Bylaws section 16.010. mandates that the Board shall establish standing committees on communications, constitution and bylaws, conventions, districting, election review, finance, and Rotaract and Interact, as well as such other committees as it from time to time may determine is in RI’s best interest. The number of members and terms of office for all other committees are determined by the Board. As provided in RI Bylaws section 16.020., the president announced his 2012–13 RI committees, including their terms of reference and liaison directors.
DECISION: The Board

1. establishes on the recommendation of the president the 2012–13 RI committees and their terms of reference, as shown in Appendix A;

2. offers to each committee the congratulations, encouragement, and support of the Board.

5. 2013–14 Rotary Institute Sites and Dates

Statement: As authorized by Rotary Code of Policies section 60.050.1., the president-elect approved the sites and dates for the 2013–14 Rotary institutes.

DECISION: The Board ratifies the decision shown in Appendix B made by the president-elect on behalf of the Board regarding the tentative schedule of Rotary institutes in 2013–14.

6. 2013–14 Nominating Committee for RI President

Statement: RI Bylaws section 11.050.2., authorizes the Board to determine the time (not later than 15 August) and place for the Nominating Committee for President to meet. The 2013–14 committee shall comprise 17 members from the odd-numbered zones.

DECISION: The Board agrees that the Nominating Committee for RI President in 2015–16 shall meet in Evanston, Illinois, USA, on 5 August 2013.

7. RI and TRF Meetings in 2012–13


DECISION: The Board approves information presented at this meeting with respect to the tentative schedule of RI and TRF meetings in 2012–13.

8. Election of Foundation Trustee

Statement: At its January 2012 meeting, the Board elected four new trustees to assume office on 1 July 2012. A fifth trustee needed to be elected upon the resignation of Trustee Anne Matthews, who assumed her duties as an RI director on 1 July 2012. Anne Matthews resigned as a trustee effective 30 June 2012. President Tanaka nominated her replacement at this meeting.

DECISION: The Board, following the resignation of Trustee Anne L. Matthews and upon the nomination of President Tanaka, elects Stephanie A. Urchick to fulfill the remainder of Anne Matthews’ term as a Foundation trustee, to serve from 1 July 2012 through 30 June 2014.

9. Petition to the Board

Statement: The Board considered one petition from the Rotary Club of Randolph, Vermont, USA, requesting the Board to consider discontinuing the use of acronyms in Rotary publications.

DECISION: The Board requests the general secretary to follow-through on the petition in accordance with discussion at this meeting.

10. Tentative Future Agenda

Statement: At each Board meeting, the Board reviews a tentative agenda for its next meeting.

DECISION: The Board receives the tentative agenda for its October 2012 meeting.


Statement: In decision 37, September 2011, the Board determined that the goals for each Rotary year as developed by the RI president-elect shall be proposed at the first Board meeting in the year preceding his or her year as president. Per RI Bylaws section 16.100., the Strategic Planning Committee counsels the president-elect on his goals to determine if they are consistent with the strategic plan. President-elect Burton presented his goals that support the three pillars of the RI Strategic Plan: promote membership; promote the Rotary Foundation; and promote the Family of Rotary.

DECISION: The Board approves President-elect Burton’s goals for 2013–14 as presented at this meeting.

12. 2012–13 Board Goals

Statement: To help ensure consistent, strategic alignment between Rotary years, the 2012–13 Board met in San Diego in January 2012 to establish Board performance goals. Directors also agreed to submit individual performance goals consistent with the Board’s goals. At this first meeting of the 2012–13 Board, the Board discussed these individual goals and the top five goals the Board should pursue in 2012–13.
**DECISION:** The Board

1. receives the update on the establishment of annual goals for the Board;

2. acknowledges that it has established the following goals for 2012–13:
   1. Support the eradication of polio and promote Humanitarian Service in the six areas of focus;
   2. Advance Peace through Service;
   3. Strengthen Rotary Clubs and Membership;
   4. Enhance Rotary’s public image;
   5. Address regional issues and concerns as needed in your area.

3. agrees to discuss the progress made toward these goals at its October 2012 meeting.

**13. Annual Review of Delegation of Authority to the President and the General Secretary**

*Statement:* At its first meeting each year, the Board reviews its delegation of authority to the president and the general secretary.

**DECISION:** The Board authorizes the president and general secretary to act on its behalf on all matters listed in Rotary Code of Policies sections 27.030. and 31.020. through 31.090.

**14. Policies Relating to the RI Board**

*Statement:* Rotary Code of Policies section 28.005. requires the Board at its first meeting each year to review the policies governing its work.

**DECISION:** The Board affirms the policies governing its work as shown in Rotary Code of Policies section 28.005., and agrees that these policies should continue to be reviewed at the Board’s first meeting each Rotary year.

**15. Establishment of Districts within Zones for 2012–13**

*Statement:* Pursuant to RI Bylaws section 12.010.5., the Board is to assign new districts to appropriate zones.

**DECISION:** The Board agrees that the composition of the 34 zones for 2012–13 shall be as shown in Appendix C.

**16. Selection of Zones to Nominate Directors for Election at the 2014 Convention**

*Statement:* RI Bylaws section 12.010.2. requires that each zone shall nominate a director from the membership of the clubs in that zone every fourth year according to a schedule established by the Board.

**DECISION:** The Board agrees that zones 4, 6B, 10B, 13, 17, 22, 26, 29, and 30 shall select committees in 2012–13 to nominate RI directors for election at the 2014 convention.

**17. Board Council on Legislation Advisory Committee Report**

*Statement:* The Board Council on Legislation Advisory committee reviewed items of legislation that the Board had previously agreed to submit to the 2013 Council and agreed that five enactments should not be submitted. The committee also recommended amendments to the terms of reference for the Operations Review and the Strategic Planning committees.

**DECISION:** The Board

1. agrees not to submit the following enactments to the 2013 Council on Legislation:
   - To Revise the Provisions for Membership
   - To Provide that Each Club Pays Dues for a Minimum of 15 Members
   - To Make the President-Nominee a Non-Voting Member of the Board
   - To Establish a New Type of Membership: Corporate Membership
   - To Revise The Role and Duties of a Governor

2. rescinds accordingly its decisions 67 and 70, September 2011, and decisions 164, 172, and 173, January 2012;

3. amends its proposal “To Amend the Terms of Reference for the Operations Review Committee” as follows:

   **PROPOSED ENACTMENT 13-**

   To amend the terms of reference for the Operations Review Committee

   Proposed by the Board of Directors of RI
IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows:

**Article 16 Committees**

16.120. *Operations Review Committee.*
The board shall appoint an operations review committee to be composed of six members, each of whom shall serve a single term not exceeding six years with two members one member appointed every other year as appropriate to maintain a committee of six members. No member of the committee shall be a past president or current member of the board or The Rotary Foundation trustees. Membership shall be selected so that qualifications provide a balance in membership with Rotarians experienced in management, leadership development, or financial management. The committee shall meet up to three times per year at such times and places and upon such notice as may be determined by the president, or the board or the chairman of the committee and, if deemed necessary by the president or the board, additional times during the year at such times and places and upon such notice as may be determined by the president or the board. The committee shall review all financial operational matters, including but not limited to RI financial reports, the external audit, the system of internal accounting control, internal audit, and shall review the effectiveness and efficiency of operations, administrative procedures, standards of conduct, and other operational and financial matters as necessary. The committee, which shall act only in an advisory capacity to the board, shall function under such terms of reference not in conflict with the provisions of this section, as may be prescribed by the board. The operations review committee shall report directly to the full board.

(End of Text)

4. amends its proposal “To Amend the Terms of Reference for the Strategic Planning Committee” as follows:

**PROPOSED ENACTMENT 13-**

To amend the terms of reference for the Strategic Planning Committee

Proposed by the Board of Directors of RI

(End of Text)

18. **Role of Directors’ Spouses at the International Assembly**

**Statement:** President-elect Burton suggested that the talents and experience of directors’ spouses could be more effectively used at the International Assembly. To discuss and formalize an enhanced role for spouses at the 2013 assembly, the president-elect recommended that RI fund the spouses to attend the Board’s October 2012 meeting.
DECISION: The Board

1. agrees to more effectively utilize directors’ spouses in training at the International Assembly;

2. requests the president-elect, in conjunction with the general secretary, to develop a method to better train and prepare directors’ spouses for their role at the International Assembly, for discussion at the October 2012 Board meeting;

3. amends point 1 of its decision 40, September 2011, to include spouses at the October 2012 Board meeting and approves a variance of US$91,000 to the 2012–13 budget for this purpose.

19. International Assembly Sites for 2018, 2019, 2020

Statement: RI policy requires the general secretary to contract a venue for the International Assembly at least five years in advance. The Manchester Grand Hyatt in San Diego, CA, USA, has been the assembly site since 2006 and is contracted through 2017. The general secretary noted that contracts for the 2018, 2019, and 2020 International Assembly venue sites should be signed in 2013.

DECISION: The Board

1. authorizes the general secretary to negotiate with the Manchester Grand Hyatt Hotel in San Diego, CA, USA, as the location for the 2018, 2019, and 2020 International Assemblies, subject to
   a. successful negotiation of an appropriate block of hotel rooms;
   b. adequate space in which to hold all assembly activities;
   c. compliance with the RI Bylaws with regard to dates;
   d. a thorough review of any other agreements necessary to memorialize the proposal from the host area;

2. requests the general secretary to provide an update to the Board at its October 2012 meeting on the status of such arrangements before contracting with the Manchester Grand Hyatt.

20. Extension to China

Statement: President Tanaka asked for an update on RI’s extension efforts in China. The general secretary and Special Representative Y. K. Cheng submitted reports to the Board, noting that there has been little change in the status of Rotary in China since the clubs in Beijing and Shanghai (for non-Chinese membership only, per Chinese law) were officially admitted in 2006. A recently passed law in China that governs international NGOs may now pave the way for RI to establish clubs for Chinese citizens in southern China. The situation, however, requires further review.

DECISION: The Board thanks the general secretary and Special Representative Y.K. Cheng for their reports on RI extension efforts in China.

21. Extension to Vietnam

Statement: President Tanaka requested an update on RI’s extension efforts in Vietnam. The general secretary and Special Representative Danny Low submitted reports to the Board. Since RI’s 2007 formal request to the Vietnamese government to establish Rotary clubs, laws governing nongovernmental organizations in Vietnam still prohibit Rotary clubs from being established. With recent leadership changes within the Vietnamese government, there may be a renewed opportunity for Rotary to extend into Vietnam. RI continues to pursue the possibility.

DECISION: The Board

1. thanks the general secretary and Special Representative Danny Low for their reports on RI extension efforts in Vietnam;

2. notes that President Tanaka has appointed Past President Bill Boyd to serve as his special representative to Vietnam in 2012-13.

22. Extension to Myanmar

Statement: President Tanaka requested an update on RI’s extension efforts in Myanmar. The general secretary provided a report to the Board. During periodic reviews of non-Rotary countries from 2002 through 2010, the Extension of Rotary—South and Southeast Asia Committee consistently agreed that Myanmar was not yet ready for Rotary extension due to the political situation and currency restrictions imposed by the US government. With recent political and
economic reforms in Myanmar, there may be a renewed opportunity for Rotary extension into Myanmar.

**DECISION: The Board**

1. thanks the general secretary for the report on RI extension efforts in Myanmar;

2. notes that President Tanaka has appointed Past RI President Kalyan Banerjee to serve as his special representative to Myanmar in 2012-13.

23. **Rotary Foundation Programs Budget for 2012–13**

**Statement:** At their March 2012 meeting, the Foundation Trustees adopted a budget for Foundation programs in 2012–13. RI Bylaws section 22.050 requires the Board to approve all expenditures from the property of the Foundation, except for necessary administrative expenses and income or principal expenditures of gifts to the Foundation that are prescribed by the gift’s or bequest’s terms.

**DECISION: The Board**

1. approves the following budget for unrestricted program award expenditures to be made in 2012–13 from unrestricted Annual Programs Fund contributions:

<table>
<thead>
<tr>
<th>Program</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Educational Programs</td>
<td></td>
</tr>
<tr>
<td>Ambassadorial Scholarships</td>
<td>US$8,451,000</td>
</tr>
<tr>
<td>Group Study Exchange</td>
<td>2,610,000</td>
</tr>
<tr>
<td>Rotary Peace Centers for International Studies:</td>
<td></td>
</tr>
<tr>
<td>Rotary Peace Fellowships</td>
<td></td>
</tr>
<tr>
<td>and Rotary Peace Center University Stipends</td>
<td>4,808,000</td>
</tr>
</tbody>
</table>

   | Humanitarian Grants Program            |         |
   | Matching Grants (excluding non-DDF sponsor/restricted flow-through cash contributions) |         |
   | DDF                                    | 18,000,000 |
   | WF                                     | 21,550,000 |

   | Special Initiative Grants              | 100,000 |
   | District Simplified Grants             | 6,683,000 |
   | Disaster Recovery                      | 500,000 |

   | Future Vision Grants                   |         |
   | Global Grants – Club and               |         |
   | District Developed Grants              |         |
   | DDF                                    | 4,770,000 |
   | WF                                     | 7,190,000 |

   | Global Grants – Packaged               | 970,000 |
   | (WF)                                   |         |

   | District Grants (DDF)                  | 4,940,000 |

   | Total Expenditures from Unrestricted Annual Programs Fund Corpus | US$80,572,000 |

2. agrees that the general secretary of The Rotary Foundation may, for good cause and with the approval of the Trustee chairman, exceed any of the above budget items up to five percent provided that he submit an explanation therefor to the Trustees at their next meeting;

3. approves a budget of US$2,000,000 for program award distributions from Donor Advised Funds, and agrees that the general secretary may exceed or under spend the 2012–13 Donor Advised budget based on properly approved donor-requested expenditures.

24. **Confirmation of 2012–13 RI Budget**

**Statement:** RI Bylaws section 17.050.1. provides that each year the Board shall adopt a budget for RI for the succeeding fiscal year. The Board has customarily reviewed this budget at its first meeting in the new year.

**DECISION: The Board** confirms the RI budget for 2012-13 as adopted by the Board in its decision 298, May 2012, as follows:

**ROTOR INTERNATIONAL BUDGET**

**2012–13**

**SUMMARY OF REVENUE AND EXPENSES**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues:</td>
<td>US$95,511,000</td>
</tr>
<tr>
<td>Expenses:</td>
<td>(106,522,000)</td>
</tr>
<tr>
<td>Change in Net Assets:</td>
<td>(11,011,000)</td>
</tr>
<tr>
<td>Convention Reserves Funded Expenses:</td>
<td>583,000</td>
</tr>
<tr>
<td>General Surplus Fund Funded Expenses:</td>
<td>12,110,000</td>
</tr>
<tr>
<td>Excess of Sources of Funds over Uses of Funds:</td>
<td>US$1,682,000</td>
</tr>
</tbody>
</table>
25. Modification to the Budget in 2012–13

Statement: At the conclusion of each meeting, the Board reviews all actions taken during the meeting affecting the RI budget.

DECISION: The Board

1. notes no modification to the 2012–13 budget as approved through May 2012:

   2012–13 budget
   Revenues:             US$95,511,000
   Expenses:           (106,522,000)
   Revenue over expenses:  (11,011,000)
   Convention reserve funded expenses:  583,000
   GSF funded expenses:        12,110,000
   Total approved change in net assets net GSF:  $1,682,000

2. approves budget variances for 2012–13 as indicated:

   July 2012 Board Meeting
   Dec. 18 Role of Directors’ Spouses at the International Assembly:  91,000
   Total 2012–13 of approved funds over expenses including variances  $1,591,000

Adjournment

The foregoing is a true record of the proceedings at the July 2012 meeting of the Rotary International Board of Directors.

Sakuji Tanaka
President

_____________________________________
John Hewko
General Secretary
APPENDIX A

2012–13 RI COMMITTEES, TERMS OF REFERENCE, AND LIAISON DIRECTORS
(Decision 4)

The president is an ex officio member of each committee. All committee action shall be subject to the approval of the Board. The term of all committee appointments is until 30 June 2013 unless otherwise specified.

2013 International Assembly Committee
This committee shall assist the president-elect in planning the International Assembly in accordance with RI policies and ensure effective and consistent training of incoming governors. The committee should create a program that helps promote the priorities and goals of the RI Strategic Plan.

Ron D. Burton, Chair USA
Mike Pinson, Vice Chair USA
Monty J. Audenart Canada
Theodore D. Griley USA
Juan Pedro Torroba Argentina
Sakují Tanaka, Liaison Director
Dong Kurn Lee, Liaison Trustee

2013 International Institute (Lisbon) Committee
This committee shall, under the direction of the president, develop the program of and promote attendance by past and current governors worldwide at the 2013 International Institute in Lisbon, Portugal.

Serge Gouteyron, Chair France
Seiji Kita, Vice Chair Japan
Elio Cerini Italy
Mário C. de Camargo Brazil
Won-Pyo Kim Korea
Gerald A. Meigs USA
Christopher M. Offer Canada
Ian W. Thomson England
Guiller E. Tumangan Philippines
Anne Matthews, Liaison Director
Julio Sorjus, Liaison Trustee

2013 Lisbon Convention Committee
This committee shall assist the 2012-13 president in planning the 2013 convention in accordance with the primary purpose of the international convention and RI policies governing conventions. The committee should create a program that helps promote the priorities and goals of the RI Strategic Plan.

Mark Daniel Maloney, Chair USA
(Term ends 30 June 2014)
Krishnamoorthi R. Ravindran, Vice Chair Sri Lanka
(Term ends 30 June 2014)
Simone G. Carot Collins Australia
(Term ends 30 June 2014)

2013 Lisbon Convention Promotion Committee
This committee shall promote attendance at the Rotary International convention in Lisbon, Portugal.

Francesco Arezzo, Chair Italy
Mike Pinson, Chair USA
Brian A. Andersen USA
Madhura M. Chatrapathy India
Janice C. Gage USA
Gustavo P. Giay Argentina
Sadaki Goto Japan
Serge Gouteyron France
Robert L. Hall USA
Jackson S. Hsieh Taiwan
Jennifer E. Jones Canada
Sueli N. Kaiser Brazil
Luis M. Moniz Portugal
Yasuhiro Nakamura Japan
Peter L. Offer England
Young K. Park Korea

2014 Sydney Convention Committee
This committee shall assist the 2013-14 president in planning the 2014 convention in accordance with the primary purpose of the international convention and RI policies governing conventions. The committee should create a program that helps promote the priorities and goals of the RI Strategic Plan.

Edwin H. Futa, Chair USA
Donald W. Cox Australia
Luis Miguel L. Duarte Portugal
Sushil Gupta India
Ekkehart Pandel Germany
Yoshimasa Watanabe Japan
Theodore D. Griley, Advisor USA
Michael D. McCullough, Advisor USA
José Alfredo Pretoni, Advisor Brazil
Sakují Tanaka, Liaison Director
Wilfred J. Wilkinson, Liaison Trustee

Ron D. Burton, Chair USA
Mike Pinson, Vice Chair USA
Monty J. Audenart Canada
Theodore D. Griley USA
Juan Pedro Torroba Argentina
Sakují Tanaka, Liaison Director
Dong Kurn Lee, Liaison Trustee

2013 Lisbon Convention Promotion Committee
This committee shall promote attendance at the Rotary International convention in Lisbon, Portugal.

Francesco Arezzo, Chair Italy
Mike Pinson, Chair USA
Brian A. Andersen USA
Madhura M. Chatrapathy India
Janice C. Gage USA
Gustavo P. Giay Argentina
Sadaki Goto Japan
Serge Gouteyron France
Robert L. Hall USA
Jackson S. Hsieh Taiwan
Jennifer E. Jones Canada
Sueli N. Kaiser Brazil
Luis M. Moniz Portugal
Yasuhiro Nakamura Japan
Peter L. Offer England
Young K. Park Korea

2014 Sydney Convention Committee
This committee shall assist the 2013-14 president in planning the 2014 convention in accordance with the primary purpose of the international convention and RI policies governing conventions. The committee should create a program that helps promote the priorities and goals of the RI Strategic Plan.

Mark Daniel Maloney, Chair USA
(Term ends 30 June 2014)
Krishnamoorthi R. Ravindran, Vice Chair Sri Lanka
(Term ends 30 June 2014)
Simone G. Carot Collins Australia
(Term ends 30 June 2014)
Audit Committee
This committee shall review and report to the Board as appropriate on RI and Rotary Foundation financial reports, the external audit, the system of internal control, internal audit, and other matters connected therewith.

Samuel F. Owori, Chair
(Term ends 30 June 2013)
Ann-Britt Åsebol, Vice-Chair
( Term ends 30 June 2013)
Barbara T. Hargroves
( Term ends 30 June 2015)
Paul Kniff
( Term ends 30 June 2013)
Michael K. McGovern
( Term ends 30 June 2013)
Gideon M. Peiper
( Term ends 30 June 2013)
Peter K. Wan
( Term ends 30 June 2013)

Communications Committee
This committee shall provide guidance and advice to the Board on ways to effectively communicate the mission, program, and activities of Rotary to Rotarians, clubs, districts and the general public. It will advise the Board on all RI Communication tools, including printed publications, electronic communication, and audio-visual materials for Rotarians and the general public. The committee shall consider the RI Strategic Plan priorities and goals of enhancing Rotary's public image, engaging leadership at all levels in telling the world about RI's commitments, and emphasizing the five Avenues of Service as a way to expand service opportunities.

John T. Blount, Chair
( Term ends 30 June 2014)
Jennifer E. Jones, Vice-Chair
( Term ends 30 June 2013)
Minutes of the July 2012 RI Board of Directors Meeting

Finance Committee
This committee, mandated by the RI Bylaws, shall advise the Board on all finances of RI. It will recommend the annual budget and five year financial forecast, review financial statement activity, monitor revenues and expenses, recommend investment policies, and monitor the performance of investment managers. The committee shall consider the RI Strategic Plan in its financial advisory role.

New Generations Committee
This committee shall advise the Board on matters related to Rotary's Fifth Avenue of Service.

Operations Review Committee
This committee, mandated by the RI Bylaws, may review all financial matters, including but not limited to RI financial reports, the external audit, the system of internal accounting control, internal audit, and shall review the effectiveness and efficiency of operations, administrative procedures, standards of conduct, and other operational and financial matters as necessary. It shall act in an advisory capacity to the Board. The committee shall consider the RI Strategic Plan and align its recommendations to the plan.
Minutes of the July 2012 RI Board of Directors Meeting

Reach Out to Africa Committee
This committee shall enhance Rotary in Africa with an emphasis on service projects development, partnerships with Rotary clubs and districts in other countries, utilization of RI and TRF resources, involvement in Rotary programs, and membership growth.

Thomas A. Branum, Chair USA
Örsçelik Balkan, Vice Chair Turkey
Mohamed Delawar, Chair, North Region Egypt
Ridha Souissi, Vice Chair, North Region Tunisia
June C. Webber, Chair, South Region South Africa
Joshua Chimhanda, Vice Chair, South Region, Zimbabwe
Nelson Kawalya, Chair, East Region Uganda
Kaushik L. Manek, Vice Chair, East Region Kenya
Michael O. Olawale-Cole, Chair, West Region Nigeria
Yaovi Tigoé, Vice Chair, West Region Gabon
Sam Okudzeto, Advisor Ghana
Samuel F. Owori, Advisor Uganda
Rajendra K. Saboo, Advisor India

Rotaract/Interact Committee
This committee shall provide guidance and advice to the Board on all aspects of the Rotaract and Interact programs. It will review issues, projects and suggestions related to these programs. Under the direction of the president, it shall develop program content for and plan the Rotaract pre-convention meeting in connection with the international convention and promote attendance for this meeting. The committee shall consider the RI Strategic Plan in its efforts.

José L. Silva, Chair Brazil
Juan P. Torroba, Vice Chair Argentina
Alberto Cecchini Italy
Michiko Kainuma Japan
Kamal C. Sanghvi India

Rotarian Action Groups Committee
This committee shall provide guidance and advice to the Board on all aspects of the Rotary Action Groups program. It will assist groups wishing to receive official Rotarian Action Group status with the application process. This committee will consider requests from Rotarian Action Groups for alternative funding models for referral to the RI Board and shall consider the RI Strategic Plan to improve service opportunities for Rotarians and align its recommendations to the plan.

John C. Smarge, Chair USA
Kenneth R. Boyd USA
Stephen R. Brown USA
F. Ron Denham Canada
Takeshi Matsumiya Japan
Juin Park Korea
Brian Stoyel England

Rotary Coordinators
Rotary coordinators shall provide information and assistance to clubs and districts regarding all aspects of Rotary International. They are to serve as trainers, motivators, coaches, counselors, and resource persons for club and district leaders and as a vital link between the Secretariat and the Rotarians in their assigned regions. They also are to be available for assistance at Rotary institutes, GETS, and other zone level meetings.

Zone 1, Shigeru Kuwahara Japan (Term ends: 30 Jun 2015)
Zone 2, Toshio Sakamoto Japan (Term ends: 30 Jun 2013)
Zone 3, Teruo Inoue Japan (Term ends: 30 Jun 2014)
Zone 4/6A, Ulhas V. Kolhatkar  India  Zone 24 East, Paul Beaulieu  Canada
(Term ends: 30 Jun 2014)  (Term ends: 30 Jun 2014)
Zone 5, Ananthanarayanan S. Venkatesh  India  Zone 25, Judith Beard-Strubing  USA
(Term ends: 30 Jun 2013)  (Term ends: 30 Jun 2015)
Zone 6B Saowalak Rattanavich  Thailand  Zone 26, Donald E. Kremer  USA
(Term ends: 30 Jun 2014)  (Term ends: 30 Jun 2014)
Zone 7A, Rolando V. Villanueva  Philippines  Zone 27, Lynne M. Baker  USA
(Term ends: 30 Jun 2015)  (Term ends: 30 Jun 2013)
Zone 7B/8, Robert K. Crabtree  New Zealand  Zone 28, Mary Beth Grownney-Selene  USA
(Term ends: 30 Jun 2013)  (Term ends: 30 Jun 2013)
Zone 8, Noel J. Trevaskis  Australia  Zone 29, Mary B. Berge  USA
(Term ends: 30 Jun 2014)  (Term ends: 30 Jun 2015)
Zone9/10A, Eun-Soo Moon  Korea  Zone 30, Karen K. Wentz  USA
(Term ends: 30 Jun 2014)  (Term ends: 30 Jun 2013)
Zone 10B, Yen-Shen Hsieh  Taiwan  Zone 31, Elizabeth L. Skinner  USA
(Term ends: 30 Jun 2014)  (Term ends: 30 Jun 2015)
Zone 11/20B, Gérard Allonneau  France  Zone 32, Alan R. Hurst  USA
(Term ends: 30 Jun 2015)  (Term ends: 30 Jun 2014)
Zone 12/13B/19, Mario Giannola  Italy  Zone 33, Bevin W. Wall  USA
(Term ends: 30 Jun 2013)  (Term ends: 30 Jun 2013)
Zone 13A/13C/18B, Nicolaas W de Boer  Netherlands  Zone 34, Marceyl S. Ullom  USA
(Term ends: 30 Jun 2013)  (Term ends: 30 Jun 2014)
Zone 14/19, Claus-Michael Pautzke  Germany
(Term ends: 30 Jun 2014)
Zone 15, Mikael Ahlberg  Sweden
(Term ends: 30 Jun 2015)
Zone 16, Per K. Hylander  Denmark
(Term ends: 30 Jun 2013)
Zone 17, Christopher J. Garner  England
(Term ends: 30 Jun 2015)
Zone 18A, Peter S. Davey  Wales
(Term ends: 30 Jun 2014)
Zone 19, Cornelius Dinca  Romania
(Term ends: 30 Jun 2015)
Zone 20A, Randhir C. Ramloll  Mauritius
(Term ends: 30 Jun 2014)
Zone 20A, Nick Phillips  South Africa
(Term ends: 30 Jun 2013)
Zone20A, Varinder S. Sur  Kenya
(Term ends: 30 Jun 2015)
Zone 20B, Farid E. Gebran  Lebanon
(Term ends: 30 Jun 2013)
Zone 21A, Allen J. Sellers  Panama
(Term ends: 30 Jun 2015)
Zone 21B/27 Barry C. Curlee  United States
(Term ends: 30 Jun 2014)
Zone 22A/23A, Altimar A. Fernandes  Brazil
(Term ends: 30 Jun 2015)
Zone 22B José U. Silva  Brazil
(Term ends: 30 Jun 2013)
Zone 23B/C, Jorge Schwencke Valdivieso  Chile
(Term ends: 30 Jun 2013)
Zone 24 East, Paul Beaulieu  Canada
(Term ends: 30 Jun 2014)

Rotary Fellowships Committee
This committee shall provide guidance and advice to the Board on all aspects of the Rotary Action Groups program. It will assist groups wishing to receive official Rotarian Action Group status with the application process. This committee will consider requests from Rotarian Action Groups for alternative funding models for referral to the RI Board and shall consider the RI Strategic Plan to improve service opportunities for Rotarians and align its recommendations to the plan.

Stella Russell, Chair  England
( Term ends 30 June 2013)
Diana Barden, Vice Chair  USA
( Term ends 30 June 2014)
Jerry Hall  USA
( Term ends 30 June 2015)
Michael Jackson  England
( Term ends 30 June 2014)
Genjoh Katoh  Japan
( Term ends 30 June 2015)
Terance J. Stretton  New Zealand
( Term ends 30 June 2013)
Shekhar Mehta, Liaison Director

Rotary Peace Forums Committee
This committee shall, under the direction of the 2012-13 president, plan and support the individual peace forum local programs and committees during 2012-13.
Luis V. Giay, Chair  
Edwin H. Futa, Vice Chair  
Theodore D. Griley  
Jiro Kawatsuma  
Holger Knaack  
Steve K. Yoshida  
Sakuji Tanaka, Liaison Director  
Wilfrid J. Wilkinson, Liaison Trustee  

### Rotary Public Image Coordinators

Rotary public image coordinators shall provide enhanced information and assistance from RI to the clubs and districts in the area of public relations. They will assist clubs and districts to tell Rotary’s success stories to all media, local government leaders, communities, civic leaders, and similar entities. They are to serve as trainers, motivators, coaches, counselors, and resource persons for the club and district leaders in their assigned regions. They also are to be available for assistance at Rotary institutes, GETS, and other zone level meetings.

<table>
<thead>
<tr>
<th>Zone 1, Satoshi Ono</th>
<th>Japan</th>
<th>(Term ends 30 June 2015)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Zone 2, Noriko Futagami</td>
<td>Japan</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 3, Hisao Taoka</td>
<td>Japan</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 4, Surendra Seth</td>
<td>India</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 5/6A, G. Vasikaran</td>
<td>India</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 6B, Pratheep Singh Malhotra</td>
<td>India</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 7A, Ursula C. L. Lijaucio Macapagal</td>
<td>Philippines</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 7B, Howard L. Tong</td>
<td>New Zealand</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 8, Philip A. Archer</td>
<td>Australia</td>
<td>(Term ends 30 June 2015)</td>
</tr>
<tr>
<td>Zone 9/10A, Oh-Sin Kwon</td>
<td>Korea</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 10B, Jason C.H. Yeung</td>
<td>Hong Kong</td>
<td>(Term ends 30 June 2015)</td>
</tr>
<tr>
<td>Zone 11, Bernard Attard</td>
<td>France</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 12, Alberto Cecchini</td>
<td>Italy</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 13A/C, 18B, 19, Frank S. van der Meijden</td>
<td>Netherlands</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 13B, Pablo Ruiz Amo</td>
<td>Spain</td>
<td>(Term ends 30 June 2015)</td>
</tr>
<tr>
<td>Zone 14, Peter Hübner</td>
<td>Germany</td>
<td>(Term ends 30 June 2015)</td>
</tr>
<tr>
<td>Zone 15, Christina Bredin</td>
<td>Sweden</td>
<td>(Term ends 30 June 2015)</td>
</tr>
<tr>
<td>Zone 16, Jens van der Watt</td>
<td>Denmark</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 17, John Pike</td>
<td>England</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 18, G. Steward Gilbert</td>
<td>England</td>
<td>(Term ends 30 June 2015)</td>
</tr>
<tr>
<td>Zone 19, Daniel Condurache</td>
<td>Romania</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 20, Boris Crestia</td>
<td>Benin</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 20, Joseph Otin</td>
<td>Kenya</td>
<td>(Term ends 30 June 2015)</td>
</tr>
<tr>
<td>Zone 20A, Janey Ball</td>
<td>South Africa</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 20B, Ayoub M. Ayoub</td>
<td>Egypt</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 21A, José B. Guevara</td>
<td>Venezuela</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 21B, Charles A. Thorp</td>
<td>USA</td>
<td>(Term ends 30 June 2015)</td>
</tr>
<tr>
<td>Zone 22A/23A, Silvia M. Campos</td>
<td>Brazil</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 22B/23B, Santiago Rossi</td>
<td>Argentina</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 24A, Peggy A. Hebdon</td>
<td>Canada</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 24B, Roderick W. Thomson</td>
<td>Canada</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 25, Rosemary Barker Aragon</td>
<td>USA</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 26, Ginger Taylor McDonald</td>
<td>USA</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 27, Joe S. Foote</td>
<td>USA</td>
<td>(Term ends 30 June 2015)</td>
</tr>
<tr>
<td>Zone 28, Roger A. Kueter</td>
<td>USA</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 29, Mark A. Kriebel</td>
<td>USA</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 30, Malcolm Wall</td>
<td>USA</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 31, Susan G. Aldridge</td>
<td>USA</td>
<td>(Term ends 30 June 2015)</td>
</tr>
<tr>
<td>Zone 32, Carol Toomey</td>
<td>USA</td>
<td>(Term ends 30 June 2013)</td>
</tr>
<tr>
<td>Zone 33, Jonathan Michael Conrad</td>
<td>USA</td>
<td>(Term ends 30 June 2014)</td>
</tr>
<tr>
<td>Zone 34, Carlos H. Giraldo</td>
<td>USA</td>
<td>(Term ends 30 June 2014)</td>
</tr>
</tbody>
</table>

### RYLA Committee

This committee shall provide guidance and advice to the Board on all aspects of the Rotary Youth Leadership...
Awards program. It shall, under the direction of the president, develop the program content for the RYLA preconvention meeting and promote attendance at this meeting. The committee shall consider the RI Strategic Plan in its efforts.

Antony Fryer, Chair
Greg Garofolo, Vice Chair
Andrew A. Cowling
Marcos R. Klitzke
David Lusty
Michiko Mitarai
Sam Movva
Gideon Peiper, Liaison Director

Sergeant-At-Arms Committee
This committee shall review the sergeant-at-arms manuals and update the qualified sergeant-at-arms leadership candidate lists. The committee shall advise the president, president-elect and president-nominee in making appointments and decisions related to sergeant-at-arms activities at international Rotary meetings.

Michael D. McCullough, Chair
Steve K. Yoshida, Vice Chair
John T. Capps
William H. Bradfield, Advisor
Hugh Gregory, Advisor
Juan P. Torroba
Yash Pal Das, Liaison Director
Jackson San-Lien Hsieh, Liaison Trustee

Strategic Planning Committee
This committee, mandated by the RI Bylaws, shall develop, recommend and update a strategic plan for consideration by the Board, survey Rotarians and clubs not less than every three years in discharge of its duties to review and make recommendations to the Board pertaining to the strategic plan, review and counsel the president-elect on the program for the upcoming year to determine whether such program is consistent with the strategic plan, and undertake other duties assigned by the Board; it shall take into account studies of the change in the number of potential Rotarians on each continent, including in countries that may open soon to expansion, in order to predict the impact of such change on the membership in each zone.

Duane R. Sterling, Chair
Hugh Gregory, Vice Chair
Yoshikazu Minamisono

Vocational Service Committee
This committee shall provide guidance and advice to the Board on strategies for promoting vocational service. The committee shall consider the RI Strategic Plan to improve service opportunities for Rotarians and align its recommendations to the plan.

Paul A. Netzel, Chair
Celia Giay, Vice Chair
Eric E. Adamson
Ashok Gupta
Masaomi Kondo
Theodore T. Robin
Takeshi Matsumiya, Liaison Director
Ashok Mahajan, Liaison Trustee

Youth Exchange Committee
This committee shall provide guidance and advice to the Board on all aspects of the Rotary Youth Exchange program. It shall, under the direction of the president, develop the program content for the annual Youth Exchange Officer’s pre-convention meeting and promote attendance at this meeting. The committee shall consider the RI Strategic Plan in its efforts.

Francisco L. Araújo, Chair
Vikram B. Sanghani, Vice Chair
Danielle M. Baltus
John M. Brodbeck
Kenji Sakurai
Alan D. Wylie
Ann-Britt Åsebol, Liaison Director

Juin Park
Kenneth M. Schuppert
Thomas M. Thorfinnson
Stuart B. Heal, Advisor
Madhava V. Mohan
Ray Klinginsmith, Liaison Trustee

(Comments from the floor)

Duane R. Sterling, Chair
Hugh Gregory, Vice Chair
Yoshikazu Minamisono

(Comments from the floor)
### APPENDIX B

#### 2013–14 ROTARY INSTITUTES

(Decision 5)

<table>
<thead>
<tr>
<th>GETS</th>
<th>TRF Seminar</th>
<th>Institute</th>
<th>Zones</th>
<th>Place</th>
<th>Convener</th>
</tr>
</thead>
<tbody>
<tr>
<td>2-4 Sept.</td>
<td>5 Sept.</td>
<td>5-7 Sept.</td>
<td>22 &amp; 23A</td>
<td>Iguassu Falls, Brazil</td>
<td>Giay</td>
</tr>
<tr>
<td>4-5 Sept.</td>
<td>6 Sept.</td>
<td>7-8 Sept. (Rosh Hashanah 5 Sept.)</td>
<td>33 &amp; 34</td>
<td>Boca Raton, FL, USA</td>
<td>Matthews</td>
</tr>
<tr>
<td>11-12 Sept.</td>
<td>13 Sept.</td>
<td>13-15 Sept. (Yom Kippur 14 Sept.)</td>
<td>15 &amp; 16</td>
<td>St. Petersburg, Russia</td>
<td>Åsebol</td>
</tr>
<tr>
<td>16-17 Sept.</td>
<td>18 Sept.</td>
<td>19-21 Sept.</td>
<td>24 &amp; 32</td>
<td>Philadelphia, PA, USA</td>
<td>Styles</td>
</tr>
<tr>
<td>16-17 Sept.</td>
<td>18 Sept.</td>
<td>19-22 Sept.</td>
<td>30 &amp; 31</td>
<td>Lexington, KY, USA</td>
<td>Lunsford</td>
</tr>
<tr>
<td>25-26 Sept.</td>
<td>27 Sept.</td>
<td>27-29 Sept.</td>
<td>25 &amp; 26</td>
<td>Phoenix, AZ, USA</td>
<td>Snyder</td>
</tr>
<tr>
<td>23-24 Sept.</td>
<td>26 Sept.</td>
<td>27-28 Sept.</td>
<td>4, 5, &amp; 6A</td>
<td>Aboard Star cruise ship</td>
<td>Prabhakar</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Super Star Virgo</td>
<td></td>
</tr>
<tr>
<td>1-3 Oct.</td>
<td>Regional seminars</td>
<td>4-6 Oct.</td>
<td>28 &amp; 29</td>
<td>Pittsburgh, PA, USA</td>
<td>Grownney</td>
</tr>
<tr>
<td></td>
<td>held earlier</td>
<td></td>
<td></td>
<td>Selene</td>
<td></td>
</tr>
<tr>
<td>8-10 Oct.</td>
<td>11 Oct.</td>
<td>11-13 Oct.</td>
<td>23B &amp; C</td>
<td>Buenos Aires, Argentina</td>
<td>Giay</td>
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<tr>
<td></td>
<td><strong>21-25 Oct. – Trustees meeting</strong></td>
<td></td>
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<tr>
<td></td>
<td><strong>26 Oct. – Joint meeting of Directors and Trustees</strong></td>
<td></td>
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<td></td>
<td></td>
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<tr>
<td></td>
<td>28- Oct. – 1 Nov. Board meeting</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5-6 Nov.</td>
<td>7 Nov.</td>
<td>8-10 Nov.</td>
<td>11, 12, 13, 18B, &amp; part of 20</td>
<td>Monaco, France</td>
<td>Di Costanzo</td>
</tr>
<tr>
<td>13-14 Nov.</td>
<td>14 Nov.</td>
<td>15-17 Nov.</td>
<td>21B &amp; 27</td>
<td>Austin, TX, USA</td>
<td>Smallwood</td>
</tr>
<tr>
<td>13-14 Nov.</td>
<td>15 Nov.</td>
<td>15-17 Nov.</td>
<td>8</td>
<td>Canberra, Australia</td>
<td>Boag</td>
</tr>
<tr>
<td>19-20 Nov.</td>
<td>21 Nov.</td>
<td>21-13 Nov.</td>
<td>9 &amp; 10A</td>
<td>Korea</td>
<td>Yun</td>
</tr>
<tr>
<td>20-21 Nov.</td>
<td>22 Nov.</td>
<td>22-24 Nov.</td>
<td>7B</td>
<td>Auckland, New Zealand</td>
<td>Boag</td>
</tr>
<tr>
<td>24-25 Nov.</td>
<td>26 Nov.</td>
<td>27-28 Nov. (U.S. Thanksgiving)</td>
<td>14, 19, &amp; part of 20</td>
<td>Jerusalem, Israel</td>
<td>Peiper/Knaack</td>
</tr>
<tr>
<td>11-12 Sep.</td>
<td>26 Nov.</td>
<td>28-29 Nov.</td>
<td>1, 2, &amp; 3</td>
<td>Tokyo, Japan</td>
<td>Matsumiya/Kita</td>
</tr>
<tr>
<td>27-28 Nov.</td>
<td>29 Nov.</td>
<td>29 Nov.-1 Dec.</td>
<td>6B, 7A, &amp; 10B</td>
<td>Taiwan</td>
<td>Huang</td>
</tr>
</tbody>
</table>
## APPENDIX C

### ZONES AND THEIR DISTRICTS

(Decision 15)

(As of July 2012. See RI website for possible updates.)

<table>
<thead>
<tr>
<th>ZONE 1</th>
<th>Northern Japan 2500, 2510, 2520, 2530, 2540, 2550, 2560, 2570, 2770, 2790, 2800, 2820, 2830, 2840</th>
</tr>
</thead>
<tbody>
<tr>
<td>ZONE 2</td>
<td>Guam, Central Japan, Northern Marianas, Micronesia, Palau 2580, 2590, 2600, 2610, 2620, 2630, 2750, 2760, 2780</td>
</tr>
<tr>
<td>ZONE 3</td>
<td>Southern Japan 2640, 2650, 2660, 2670, 2680, 2690, 2700, 2710, 2720, 2730, 2740</td>
</tr>
<tr>
<td>ZONE 4</td>
<td>Section A: Northwestern India 3010, 3050, 3070, 3080, 3090, 3100 Section B: Western India 3030, 3040, 3060, 3131, 3132, 3140</td>
</tr>
<tr>
<td>ZONE 5</td>
<td>Section A: Southern India, Sri Lanka 2980, 3000, 3201, 3202, 3211, 3212, 3220 Section B: Central and Southern India 3020, 3150, 3160, 3170, 3180, 3190, 3230</td>
</tr>
<tr>
<td>ZONE 6</td>
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</tr>
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